



survey title:

**Agile Adoption Survey 2008** [Edit Title](#)

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## Response Summary

**Total Started Survey: 642**

**Total Completed Survey: 492 (76.6%)**

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### 1. Which best describes your current position?

		Response Percent	Response Count
Business Stakeholder	<input type="checkbox"/>	3.0%	19
Data Professional	<input type="checkbox"/>	2.2%	14
<b>Developer</b>	<input checked="" type="checkbox"/>	<b>54.8%</b>	352
IT Management	<input type="checkbox"/>	17.1%	110
Modeler (BA ...)	<input type="checkbox"/>	1.6%	10
Operations/Support Staff	<input type="checkbox"/>	1.2%	8
Project Manager	<input type="checkbox"/>	12.3%	79
Quality Assurance/Tester	<input type="checkbox"/>	2.0%	13
Other	<input type="checkbox"/>	5.8%	37
<b>answered question</b>			<b>642</b>
<b>skipped question</b>			<b>0</b>

### 2. How many years of experience in IT do you have?

		Response Percent	Response Count
None	<input type="checkbox"/>	1.2%	8
Less than 2 years	<input type="checkbox"/>	1.2%	8
2 to 5 years	<input type="checkbox"/>	3.6%	23
5 to 10 years	<input type="checkbox"/>	15.1%	97
<b>10 to 20 years</b>	<input type="checkbox"/>	<b>41.6%</b>	<b>267</b>
20+ years	<input type="checkbox"/>	37.2%	239
<b>answered question</b>			<b>642</b>
<b>skipped question</b>			<b>0</b>

**3. What is the total number of people in your organization?**

		Response Percent	Response Count
1 to 10	<input type="checkbox"/>	10.6%	68
11 to 100	<input type="checkbox"/>	24.3%	156
<b>101 to 1000</b>	<input type="checkbox"/>	<b>27.4%</b>	<b>176</b>
1,001 to 10,000	<input type="checkbox"/>	18.8%	121
10,001 to 100,000	<input type="checkbox"/>	14.5%	93
Over 100,000	<input type="checkbox"/>	4.4%	28
<b>answered question</b>			<b>642</b>
<b>skipped question</b>			<b>0</b>

**4. Where are you based?**

		Response Percent	Response Count
<b>North America</b>	<input type="checkbox"/>	<b>71.0%</b>	<b>455</b>
Europe	<input type="checkbox"/>	17.0%	109

Asia	<input type="checkbox"/>	4.5%	29
South & Central America	<input type="checkbox"/>	3.4%	22
Australia & New Zealand	<input type="checkbox"/>	3.6%	23
Africa	<input type="checkbox"/>	0.5%	3
<b>answered question</b>			<b>641</b>
<b>skipped question</b>			<b>1</b>

**5. Which sector is your organization primarily in?**

		Response Percent	Response Count
Agricultural	<input type="checkbox"/>	0.3%	2
Distribution	<input type="checkbox"/>	0.9%	6
Financial	<input type="checkbox"/>	10.7%	69
Government	<input type="checkbox"/>	6.9%	44
IT Services	<input type="checkbox"/>	13.4%	86
Manufacturing	<input type="checkbox"/>	7.9%	51
Mining	<input type="checkbox"/>	0.5%	3
Real Estate	<input type="checkbox"/>	0.3%	2
Retail	<input type="checkbox"/>	2.0%	13
<b>Software</b>	<input type="checkbox"/>	<b>33.5%</b>	<b>215</b>
Transportation	<input type="checkbox"/>	2.3%	15
Utilities (Electric, ...)	<input type="checkbox"/>	2.8%	18
Other	<input type="checkbox"/>	18.4%	118
<b>answered question</b>			<b>642</b>
<b>skipped question</b>			<b>0</b>

**6. Has your organization adopted any agile development techniques?**

		Response Percent	Response Count
Yes	<input type="text"/>	68.5%	440
No	<input type="text"/>	31.5%	202
<b>answered question</b>			<b>642</b>
<b>skipped question</b>			<b>0</b>

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**Page: Agile Projects**

**7. How many agile projects has your organization run?**

		Response Percent	Response Count
We are still in the pilot phase	<input type="text"/>	18.3%	66
1-5	<input type="text"/>	45.3%	163
6-10	<input type="text"/>	18.9%	68
11-20	<input type="text"/>	7.5%	27
21-50	<input type="text"/>	4.7%	17
51+	<input type="text"/>	5.6%	20
<b>answered question</b>			<b>360</b>
<b>skipped question</b>			<b>282</b>

**8. How long have you been using agile methods?**

		Response Percent	Response Count
< 1 year	<input type="text"/>	22.2%	80
1-2 years	<input type="text"/>	37.5%	135
3-4 years	<input type="text"/>	28.1%	101

5-10 years	<input type="checkbox"/>	10.6%	38
> 10 years	<input type="checkbox"/>	1.9%	7
<b>answered question</b>			<b>360</b>
<b>skipped question</b>			<b>282</b>

**9. What is the largest team size your organization has attempted for agile projects?**

		Response Percent	Response Count
1-5 people	<input type="checkbox"/>	26.4%	95
<b>6-10 people</b>	<input checked="" type="checkbox"/>	<b>35.0%</b>	126
11-20 people	<input type="checkbox"/>	23.3%	84
21-50 people	<input type="checkbox"/>	8.1%	29
51-100 people	<input type="checkbox"/>	4.4%	16
101-200 people	<input type="checkbox"/>	1.7%	6
201+ people	<input type="checkbox"/>	1.4%	5
<b>answered question</b>			<b>360</b>
<b>skipped question</b>			<b>282</b>

**10. On your most recent agile project, how long are the iterations?**

		Response Percent	Response Count
Less than one week	<input type="checkbox"/>	3.1%	11
One week	<input type="checkbox"/>	9.2%	33
<b>Two weeks</b>	<input checked="" type="checkbox"/>	<b>32.8%</b>	118
Three weeks	<input type="checkbox"/>	16.7%	60
Four weeks	<input type="checkbox"/>	22.8%	82
Five to six weeks	<input type="checkbox"/>	7.2%	26

Seven to eight weeks	<input type="checkbox"/>	1.7%	6
More than eight weeks	<input type="checkbox"/>	1.4%	5
We didn't have iterations	<input type="checkbox"/>	5.6%	20
<b>answered question</b>			<b>360</b>
<b>skipped question</b>			<b>282</b>

**11. What is the largest team size with which your organization has been successful with agile approaches?**

		Response Percent	Response Count
1-5 people	<input type="checkbox"/>	31.7%	114
<b>6-10 people</b>	<input type="checkbox"/>	<b>39.4%</b>	142
11-20 people	<input type="checkbox"/>	18.3%	66
21-50 people	<input type="checkbox"/>	6.7%	24
51-100 people	<input type="checkbox"/>	2.2%	8
101-200 people	<input type="checkbox"/>	0.3%	1
201+ people	<input type="checkbox"/>	1.7%	6
<b>answered question</b>			<b>360</b>
<b>skipped question</b>			<b>282</b>

**12. What is the overall success rate for all of your agile projects?**

		Response Percent	Response Count
<b>91-100%</b>	<input type="checkbox"/>	<b>30.0%</b>	108
81-90%	<input type="checkbox"/>	18.3%	66
71-80%	<input type="checkbox"/>	15.8%	57
61-70%	<input type="checkbox"/>	3.1%	11
51-60%	<input type="checkbox"/>	5.0%	18

41-50%	<input type="checkbox"/>	2.8%	10
31-40%	<input type="checkbox"/>	0.8%	3
21-30%	<input type="checkbox"/>	0.6%	2
11-20%	<input type="checkbox"/>	0.6%	2
10% or less	<input type="checkbox"/>	3.9%	14
Not Applicable	<input type="checkbox"/>	5.8%	21
Don't Know	<input type="checkbox"/>	13.6%	49
<b>answered question</b>			<b>360</b>
<b>skipped question</b>			<b>282</b>

**13. What is the success rate for co-located agile teams? (Co-location means that everyone is in the same room)**

		Response Percent	Response Count
<b>91-100%</b>	<input type="checkbox"/>	<b>29.7%</b>	107
81-90%	<input type="checkbox"/>	14.2%	51
71-80%	<input type="checkbox"/>	8.3%	30
61-70%	<input type="checkbox"/>	1.4%	5
51-60%	<input type="checkbox"/>	1.1%	4
41-50%	<input type="checkbox"/>	1.4%	5
31-40%	<input type="checkbox"/>	0.3%	1
21-30%	<input type="checkbox"/>	0.3%	1
11-20%	<input type="checkbox"/>	1.4%	5
10% or less	<input type="checkbox"/>	1.4%	5
Not Applicable	<input type="checkbox"/>	27.8%	100
Don't Know	<input type="checkbox"/>	13.1%	47
<b>answered question</b>			<b>360</b>

*skipped question* **282**

**14. What is the success rate for agile teams that are not co-located? (Not co-located means that some team members are in different cubicals/offices, on different floors, or in different buildings, but could still get together easily if required)**

		Response Percent	Response Count
91-100%	<input type="checkbox"/>	16.9%	61
81-90%	<input type="checkbox"/>	10.8%	39
71-80%	<input type="checkbox"/>	11.9%	43
61-70%	<input type="checkbox"/>	4.7%	17
51-60%	<input type="checkbox"/>	3.3%	12
41-50%	<input type="checkbox"/>	3.3%	12
31-40%	<input type="checkbox"/>	0.8%	3
21-30%	<input type="checkbox"/>	2.2%	8
11-20%	<input type="checkbox"/>	0.8%	3
10% or less	<input type="checkbox"/>	3.3%	12
<b>Not Applicable</b>	<input type="checkbox"/>	<b>27.8%</b>	<b>100</b>
Don't Know	<input type="checkbox"/>	14.2%	51

*answered question* **360**

*skipped question* **282**

**15. What is the success rate for agile teams with an offshoring/outsourcing element? (Some team members are at a different location which would require significant travel to get to)**

		Response Percent	Response Count
91-100%	<input type="checkbox"/>	7.2%	26
81-90%	<input type="checkbox"/>	4.4%	16
71-80%	<input type="checkbox"/>	7.8%	28



61-70%	<input type="checkbox"/>	1.4%	5
51-60%	<input type="checkbox"/>	2.5%	9
41-50%	<input type="checkbox"/>	1.9%	7
31-40%	<input type="checkbox"/>	2.8%	10
21-30%	<input type="checkbox"/>	1.4%	5
11-20%	<input type="checkbox"/>	0.6%	2
10% or less	<input type="checkbox"/>	5.8%	21
<b>Not Applicable</b>	<input type="checkbox"/>	<b>49.2%</b>	<b>177</b>
Don't Know	<input type="checkbox"/>	15.3%	55
			<b>answered question</b>
			<b>360</b>
			<b>skipped question</b>
			<b>282</b>

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**Page: Impact of Agile Techniques**

**16. How have agile approaches affected your productivity?**

		Response Percent	Response Count
Much higher	<input type="checkbox"/>	21.1%	74
<b>Somewhat higher</b>	<input type="checkbox"/>	<b>56.3%</b>	<b>197</b>
No change	<input type="checkbox"/>	12.6%	44
Somewhat lower	<input type="checkbox"/>	4.0%	14
Much lower	<input type="checkbox"/>	1.4%	5
Don't know	<input type="checkbox"/>	4.6%	16
			<b>answered question</b>
			<b>350</b>
			<b>skipped question</b>
			<b>292</b>

**17. How have agile approaches affected the quality of the systems produced?**

		<b>Response Percent</b>	<b>Response Count</b>
Much higher	<input type="checkbox"/>	27.4%	96
<b>Somewhat higher</b>	<input checked="" type="checkbox"/>	<b>46.0%</b>	161
No change	<input type="checkbox"/>	13.1%	46
Somewhat lower	<input type="checkbox"/>	5.7%	20
Much lower	<input type="checkbox"/>	2.9%	10
Don't know	<input type="checkbox"/>	4.9%	17
<b>answered question</b>			<b>350</b>
<b>skipped question</b>			<b>292</b>

**18. How have agile approaches affected the cost of development?**

		<b>Response Percent</b>	<b>Response Count</b>
Much higher	<input type="checkbox"/>	4.3%	15
Somewhat higher	<input type="checkbox"/>	14.6%	51
<b>No change</b>	<input checked="" type="checkbox"/>	<b>33.1%</b>	116
Somewhat lower	<input type="checkbox"/>	26.9%	94
Much lower	<input type="checkbox"/>	4.3%	15
Don't know	<input type="checkbox"/>	16.9%	59
<b>answered question</b>			<b>350</b>
<b>skipped question</b>			<b>292</b>

**19. How have agile approaches affected stakeholder satisfaction?**

		<b>Response Percent</b>	<b>Response Count</b>
Much higher	<input type="checkbox"/>	28.0%	98

<b>Somewhat higher</b>	<input type="checkbox"/>	<b>42.3%</b>	148
No change	<input type="checkbox"/>	13.1%	46
Somewhat lower	<input type="checkbox"/>	3.4%	12
Much lower	<input type="checkbox"/>	2.3%	8
Don't know	<input type="checkbox"/>	10.9%	38
<b>answered question</b>			<b>350</b>
<b>skipped question</b>			<b>292</b>

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**Page: Non-Agile Organizations**

**20. When do you think that your organization will adopt agile software development techniques?**


		<b>Response Percent</b>	<b>Response Count</b>
Within 3 months	<input type="checkbox"/>	3.2%	5
3 to 6 months	<input type="checkbox"/>	4.5%	7
6 to 12 months	<input type="checkbox"/>	8.3%	13
12 to 24 months	<input type="checkbox"/>	7.0%	11
More than 24 months	<input type="checkbox"/>	10.2%	16
Never	<input type="checkbox"/>	20.4%	32
<b>Don't Know</b>	<input type="checkbox"/>	<b>46.5%</b>	73
<b>answered question</b>			<b>157</b>
<b>skipped question</b>			<b>485</b>

**21. How well do you agree with the following statements?**

Strongly agree    Agree    Neutral    Disagree    Strongly disagree    No opinion

Agile teams don't write sufficient documentation	5.1% (8)	21.0% (33)	<b>25.5%</b> (40)	23.6% (37)	5.1% (8)	19.7% (31)
Agile teams don't sufficiently address architecture	5.1% (8)	16.6% (26)	<b>26.8%</b> (42)	24.8% (39)	8.9% (14)	17.8% (28)
Agile teams don't sufficiently address analysis	5.7% (9)	16.6% (26)	25.5% (40)	<b>28.7%</b> (45)	7.0% (11)	16.6% (26)
Agile teams don't plan sufficiently	5.1% (8)	15.3% (24)	23.6% (37)	<b>33.8%</b> (53)	6.4% (10)	15.9% (25)
Agile software development is undisciplined	1.9% (3)	11.5% (18)	19.7% (31)	<b>35.0%</b> (55)	19.7% (31)	12.1% (19)
Agile is only a fad	2.5% (4)	10.2% (16)	23.6% (37)	<b>30.6%</b> (48)	17.8% (28)	15.3% (24)
Agile is only for co-located teams	4.5% (7)	19.1% (30)	<b>33.1%</b> (52)	21.0% (33)	6.4% (10)	15.9% (25)
Agile is only for small teams	6.4% (10)	<b>30.6%</b> (48)	22.9% (36)	24.8% (39)	1.9% (3)	13.4% (21)
Agile is only for user facing systems	1.9% (3)	8.3% (13)	25.5% (40)	<b>36.3%</b> (57)	8.9% (14)	19.1% (30)
Agile is only for highly-skilled developers	8.3% (13)	<b>24.8%</b> (39)	21.0% (33)	24.2% (38)	8.3% (13)	13.4% (21)
Agile approaches result in low quality	1.9% (3)	5.1% (8)	21.0% (33)	<b>37.6%</b> (59)	19.7% (31)	14.6% (23)
Agile doesn't work with fixed-price	6.4% (10)	13.4% (21)	<b>28.7%</b> (45)	21.0% (33)	5.7% (9)	24.8% (39)
Agile projects are difficult to govern	3.2% (5)	23.6% (37)	<b>25.5%</b> (40)	24.8% (39)	6.4% (10)	16.6% (26)
Agile isn't appropriate for regulatory environments	6.4% (10)	16.6% (26)	25.5% (40)	20.4% (32)	3.2% (5)	<b>28.0%</b> (44)
Agile isn't appropriate for CMMI-based environments	5.1% (8)	10.8% (17)	29.3% (46)	14.0% (22)	3.2% (5)	<b>37.6%</b> (59)
The culture of my organization is a bad fit for Agile	15.3% (24)	<b>29.9%</b> (47)	21.0% (33)	14.0% (22)	5.7% (9)	14.0% (22)
There isn't management support for Agile in my organization	22.3% (35)	<b>35.0%</b> (55)	17.2% (27)	11.5% (18)	0.6% (1)	13.4% (21)

There isn't developer support for Agile in my organization	7.0% (11)	<b>30.6% (48)</b>	28.0% (44)	21.0% (33)	2.5% (4)	10.8% (17)
We can't easily get access to our business stakeholders	4.5% (7)	<b>29.9% (47)</b>	25.5% (40)	22.3% (35)	3.8% (6)	14.0% (22)

Other thoughts about agile:  [view](#)

*answered question*

*skipped question*


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**Page: Thank You**

**22. Choose a book:**

		Response Percent	Response Count
The Enterprise Unified Process	<input type="text"/>	33.8%	157
The Elements of UML 2.0 Style	<input type="text"/>	22.4%	104
<b>Refactoring Databases: Evolutionary Database Design</b>	<input type="text"/>	<b>43.9%</b>	<b>204</b>
<i>answered question</i>			<b>465</b>
<i>skipped question</i>			<b>177</b>

**23. Please provide your email address so we may contact you if you win or if you are willing to be contacted by a researcher. Your email address will not be used for any other purpose and will be kept private.**

	Response Count
 <a href="#">view</a>	442
<i>answered question</i>	<b>442</b>
<i>skipped question</i>	<b>200</b>

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