

# Agile State of the Art Survey - November 2010 [Edit](#)

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## Response Summary

Total Started Survey: 180  
Total Completed Survey: 154 (85.6%)

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PAGE: WELCOME

### 1. AGILE EXPERIENCE: I will be answering this survey from the point of view of:

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	Response Percent	Response Count
I am currently on a project team where we believe we are agile <input type="checkbox"/>	45.6%	82
I am currently on a project team where we are trying to become more agile <input type="checkbox"/>	33.9%	61
I am not currently on an "agile team", but have been in the past (and will discuss the most recent one) <input type="checkbox"/>	13.3%	24
I have never been involved with an agile team <input type="checkbox"/>	7.2%	13
	<b>answered question</b>	<b>180</b>
	<b>skipped question</b>	<b>0</b>

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PAGE: YOU AND YOUR TEAM

### 2. YOUR EXPERIENCE: How many years of agile experience do you have?

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	Response Percent	Response Count
Less than 1 year <input type="checkbox"/>	10.2%	15
1 year <input type="checkbox"/>	6.1%	9
2 years <input type="checkbox"/>	13.6%	20
3 years <input type="checkbox"/>	15.0%	22
	<b>answered question</b>	<b>147</b>
	<b>skipped question</b>	<b>33</b>

**2. YOUR EXPERIENCE: How many years of agile experience do you have?**

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4 years	<input type="text"/>	11.6%	17
5 years	<input type="text"/>	<b>17.0%</b>	<b>25</b>
6 years	<input type="text"/>	4.8%	7
7 years	<input type="text"/>	2.7%	4
8 years	<input type="text"/>	3.4%	5
9 years	<input type="text"/>	2.7%	4
10 or more years	<input type="text"/>	12.9%	19
		<b>answered question</b>	<b>147</b>
		<b>skipped question</b>	<b>33</b>

**3. TEAM EXPERIENCE: How would you rate your team's experience with agile?**

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		Response Percent	Response Count
Just starting	<input type="text"/>	17.7%	26
Adopted several techniques, but not fully agile	<input type="text"/>	<b>40.8%</b>	<b>60</b>
Pretty much agile, but still working out a few kinks	<input type="text"/>	27.2%	40
Mature adoption of agile	<input type="text"/>	14.3%	21
		<b>answered question</b>	<b>147</b>
		<b>skipped question</b>	<b>33</b>

**4. TRAINING: Who received training in agile strategies?**

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	Yes	No	Don't Know	Response Count
Team members	<b>55.1% (81)</b>	41.5% (61)	3.4% (5)	147
Team lead/ScrumMaster/Coach	<b>70.7% (104)</b>	24.5% (36)	4.8% (7)	147
Product Owner	42.9% (63)	<b>51.7% (76)</b>	5.4% (8)	147
Senior IT management	25.2% (37)	<b>60.5% (89)</b>	14.3% (21)	147
Senior business management	21.1% (31)	<b>63.9% (94)</b>	15.0% (22)	147
Stakeholders interacting with our team	23.8% (35)	<b>62.6% (92)</b>	13.6% (20)	147
		<b>answered question</b>	<b>147</b>	
		<b>skipped question</b>	<b>33</b>	

**4. TRAINING: Who received training in agile strategies?**

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	19.0% (28)	64.6% (95)	16.3% (24)	147
Other IT people interacting with our team				
			<b>answered question</b>	<b>147</b>
			<b>skipped question</b>	<b>33</b>

**5. MENTORING: Who received ongoing mentoring in agile strategies?**

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	Yes	No	Don't Know	Response Count
Team members	63.9% (94)	35.4% (52)	0.7% (1)	147
Team lead/ScrumMaster/Coach	58.5% (86)	39.5% (58)	2.0% (3)	147
Product Owner	42.9% (63)	51.7% (76)	5.4% (8)	147
Senior IT management	23.8% (35)	66.7% (98)	9.5% (14)	147
Senior business management	19.0% (28)	68.7% (101)	12.2% (18)	147
Stakeholders interacting with our team	23.1% (34)	64.6% (95)	12.2% (18)	147
Other IT people interacting with our team	17.7% (26)	68.7% (101)	13.6% (20)	147
			<b>answered question</b>	<b>147</b>
			<b>skipped question</b>	<b>33</b>

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PAGE: AGILE STATE OF THE ART

**6. PROJECT FUNDING: Our project is funded in the following manner(s)**

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	Agree	Disagree	Not applicable	Response Count
An estimate/budget is developed at the beginning of the project	69.4% (100)	18.1% (26)	12.5% (18)	144
The estimate/budget evolves throughout the project	60.4% (87)	27.8% (40)	11.8% (17)	144
The project is funded in stages (i.e. by phase)	48.6% (70)	33.3% (48)	18.1% (26)	144
			<b>answered question</b>	<b>144</b>
			<b>skipped question</b>	<b>36</b>

**7. VISUALIZING WORK: What strategies does your team follow regarding visualization boards?**

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	Agree	Disagree	Not Applicable	Response Count
A manual board is updated during coordination meetings	54.9% (79)	36.1% (52)	9.0% (13)	144
A manual board is updated as needed throughout the day	41.7% (60)	47.9% (69)	10.4% (15)	144
An electronic "board" is updated during coordination meetings	43.8% (63)	45.1% (65)	11.1% (16)	144
An electronic "board" is updated throughout the day	43.8% (63)	42.4% (61)	13.9% (20)	144
			<b>answered question</b>	<b>144</b>
			<b>skipped question</b>	<b>36</b>

**8. ITERATION LENGTH: What is the length of the iterations/sprints/time-boxes that you're using? Please choose the best option.**

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	Response Percent	Response Count
We don't have iterations <input type="checkbox"/>	4.2%	6
One day or less <input type="checkbox"/>	1.4%	2
One week or less <input type="checkbox"/>	11.8%	17
Two weeks <input type="checkbox"/>	41.0%	59
Three weeks <input type="checkbox"/>	20.1%	29
Four weeks <input type="checkbox"/>	13.2%	19
Five weeks <input type="checkbox"/>	0.0%	0
Six weeks <input type="checkbox"/>	1.4%	2
Seven or more weeks <input type="checkbox"/>	1.4%	2
Iteration length varies throughout the project <input type="checkbox"/>	5.6%	8
Don't know <input type="checkbox"/>	0.0%	0
		<b>answered question</b>
		<b>144</b>
		<b>skipped question</b>
		<b>36</b>

**9. RETROSPECTIVES: When do you run retrospective/reflection meetings, if at all?**

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		Response Percent	Response Count
We hold them at the end of each iteration	<input type="text" value="56.9%"/>	56.9%	82
We hold them at the beginning of each iteration	<input type="text" value="6.9%"/>	6.9%	10
We hold them on an as-needed basis	<input type="text" value="24.3%"/>	24.3%	35
We don't hold them but are thinking about doing so	<input type="text" value="9.7%"/>	9.7%	14
We don't hold them and don't plan to do so	<input type="text" value="2.1%"/>	2.1%	3
		<b>answered question</b>	<b>144</b>
		<b>skipped question</b>	<b>36</b>

**10. RELEASE EFFORT: How long does/did it take you to release your solution into production or the marketplace?**

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		Response Percent	Response Count
One day or less	<input type="text" value="18.1%"/>	18.1%	26
One week or less	<input type="text" value="15.3%"/>	15.3%	22
Two weeks	<input type="text" value="6.3%"/>	6.3%	9
Three weeks	<input type="text" value="4.2%"/>	4.2%	6
Four weeks	<input type="text" value="7.6%"/>	7.6%	11
Five weeks	<input type="text" value="1.4%"/>	1.4%	2
Six weeks	<input type="text" value="6.9%"/>	6.9%	10
Seven to eight weeks	<input type="text" value="4.2%"/>	4.2%	6
Nine to twelve weeks	<input type="text" value="13.9%"/>	13.9%	20
More than twelve weeks	<input type="text" value="13.9%"/>	13.9%	20
Don't know, we haven't released yet	<input type="text" value="8.3%"/>	8.3%	12
		<b>answered question</b>	<b>144</b>
		<b>skipped question</b>	<b>36</b>

**11. RELEASE FREQUENCY: How often does your team release into production or the marketplace? Please choose the best option**

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	Response Percent	Response Count
Daily <input type="checkbox"/>	2.8%	4
Weekly <input type="checkbox"/>	11.1%	16
Monthly <input type="checkbox"/>	<b>35.4%</b>	<b>51</b>
Quarterly <input type="checkbox"/>	26.4%	38
Twice a year <input type="checkbox"/>	7.6%	11
Annually <input type="checkbox"/>	6.3%	9
Less than once a year <input type="checkbox"/>	2.1%	3
Don't know <input type="checkbox"/>	8.3%	12
<b>answered question</b>		<b>144</b>
<b>skipped question</b>		<b>36</b>

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PAGE: WHO ARE YOU?

**12. POSITION: Which best describes your current position?**

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	Response Percent	Response Count
Agile Team Member <input type="checkbox"/>	7.1%	11
Architect/Architecture Owner <input type="checkbox"/>	13.0%	20
Business Analyst <input type="checkbox"/>	3.2%	5
Business Stakeholder <input type="checkbox"/>	1.3%	2
IT Manager <input type="checkbox"/>	9.1%	14
Operations/Support <input type="checkbox"/>	2.6%	4
Product Owner <input type="checkbox"/>	1.3%	2
Programmer <input type="checkbox"/>	11.7%	18
Project Manager <input type="checkbox"/>	13.0%	20
QA/Test <input type="checkbox"/>	1.9%	3
Team Lead/ScrumMaster <input type="checkbox"/>	<b>24.0%</b>	<b>37</b>
Other <input type="checkbox"/>	11.7%	18
<b>answered question</b>		<b>154</b>
<b>skipped question</b>		<b>26</b>

13. EXPERIENCE: How many years of work experience do you have?

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	Response Percent	Response Count
None	0.0%	0
Less than 2 years <input type="checkbox"/>	3.2%	5
2 to 5 years <input type="checkbox"/>	9.7%	15
5 to 10 years <input type="checkbox"/>	16.2%	25
10 to 20 years <input type="checkbox"/>	40.9%	63
20+ years <input type="checkbox"/>	29.9%	46
<b>answered question</b>		<b>154</b>
<b>skipped question</b>		<b>26</b>

14. DEPARTMENT SIZE: Number of IT/Systems/Development people in your organization

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	Response Percent	Response Count
1 to 10 <input type="checkbox"/>	21.4%	33
11 to 50 <input type="checkbox"/>	24.7%	38
51 to 100 <input type="checkbox"/>	11.0%	17
101 to 500 <input type="checkbox"/>	21.4%	33
501 to 1000 <input type="checkbox"/>	5.2%	8
1000+ <input type="checkbox"/>	16.2%	25
<b>answered question</b>		<b>154</b>
<b>skipped question</b>		<b>26</b>

15. SECTOR: Which sector is your organization primarily in?

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	Response Percent	Response Count
e-Commerce <input type="checkbox"/>	5.2%	8
Financial <input type="checkbox"/>	17.5%	27
Government <input type="checkbox"/>	5.8%	9
IT Consulting <input type="checkbox"/>	14.9%	23
Manufacturing <input type="checkbox"/>	1.9%	3
<b>answered question</b>		<b>154</b>
<b>skipped question</b>		<b>26</b>

15. SECTOR: Which sector is your organization primarily in?

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Medical/Pharmaceutical	<input type="checkbox"/>	1.9%	3
Retail	<input type="checkbox"/>	2.6%	4
Shipping	<input type="checkbox"/>	0.6%	1
Technology (inc. Software)	<input type="checkbox"/>	37.7%	58
Other	<input type="checkbox"/>	11.7%	18
		<b>answered question</b>	<b>154</b>
		<b>skipped question</b>	<b>26</b>

16. LOCATION: Where are you located?

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		Response Percent	Response Count
North America	<input type="checkbox"/>	54.5%	84
South/Central America	<input type="checkbox"/>	8.4%	13
Europe	<input type="checkbox"/>	28.6%	44
Asia	<input type="checkbox"/>	5.2%	8
Australia/NZ	<input type="checkbox"/>	1.3%	2
Africa	<input type="checkbox"/>	1.9%	3
		<b>answered question</b>	<b>154</b>
		<b>skipped question</b>	<b>26</b>

17. Please provide your email address so we may enter you in the drawing to potentially win one of ten copies of Continuous Delivery by Humble and Farley. Your email address will not be used for any other purpose and will be kept private. [Download](#)

	Response Count
<a href="#">Show replies</a>	128
<b>answered question</b>	<b>128</b>
<b>skipped question</b>	<b>52</b>