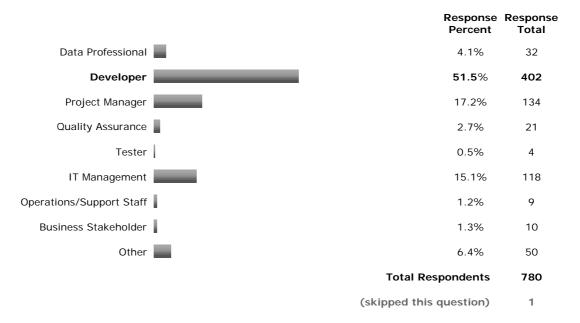
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1. Who Are You?

1. Which best describes your current position?



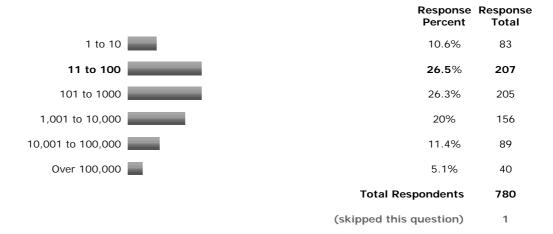
2. How many years of experience in IT do you have?

	Percent	Total
None	1%	8
Less than 2 years	1%	8
2 to 5 years	4.9%	38
5 to 10 years	20.1%	157
10 to 20 years	40.4%	315
20+ years	32.6%	254
	Total Respondents	780
	(skipped this question)	1

Response Response

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3. Total number of people in your organization?



4. Which sector is your organization primarily in?



5. Has your organization adopted any agile development techniques?

	Response Percent	Response Total
Yes	69.1%	539
No	30.9%	241
	Total Respondents	780
	(skipped this question)	1

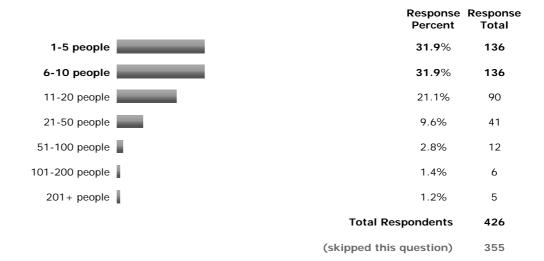
2. Agile Projects

6. How many agile projects has your organization run?

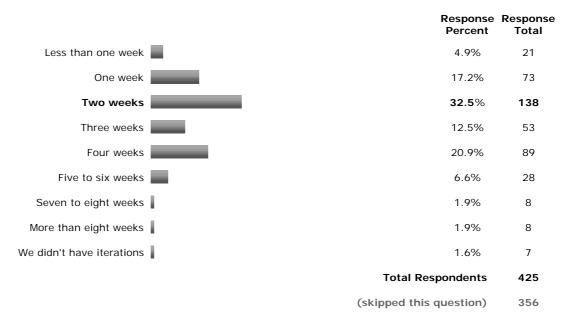
	Response Percent	Response Total
1	15%	64
2-5	45.4%	194
5-10	19.2%	82
10-20	7%	30
20+	13.3%	57
	Total Respondents	427
	(skipped this question)	354

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7. What is the largest team size you have attempted for agile projects?



8. On your most recent agile project, how long are the iterations?

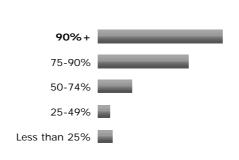


9. What is the largest team size with which you have been successful with agile approaches?

		Response Percent	Response Total
1-5 people		39.1%	166
6-10 people		33.9%	144
11-20 people		17.2%	73
21-50 people	_	7.1%	30
51-100 people	i .	1.6%	7
101-200 people	l	0.7%	3
201+ people	l	0.5%	2
		Total Respondents	425
		(skipped this question)	356

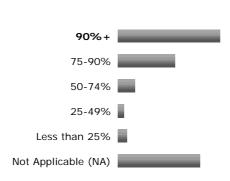
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10. What is the percentage of successful agile projects?



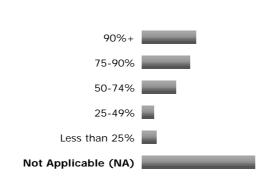
	sponse ercent	Response Total
4	4.6%	189
3	2.8%	139
	12%	51
4	1.7%	20
Ę	5.9%	25
Total Respond	dents	424
(skipped this ques	357	

11. What is the success rate for co-located agile teams?



	Response Percent	Response Total
	36.3%	154
	21%	89
	6.6%	28
	2.8%	12
	3.3%	14
	30%	127
Total Resp	ondents	424
(skipped this q	uestion)	357

12. What is the success rate for agile teams not co-located?



Response Percent	Response Total
19.6%	83
17.5%	74
12.7%	54
4.2%	18
5.4%	23
40.6%	172
Total Respondents	424
(skipped this question)	357

13. What is the success rate for agile teams with an offshoring/outsourcing element?

	Response Percent	Response Total
90%+	6.4%	27
75-90%	5.9%	25
50-74%	8.5%	36

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3. Practices

14. Development Practices

	5	4	3	2	1	NA	DK	Response Total
Coding standards	24% (74)	34% (106)	24% (76)	6% (18)	1% (3)	8% (26)	3% (8)	311
Configuration management	33% (102)	38% (118)	16% (50)	5% (14)	1% (2)	5% (17)	3% (8)	311
Continuous code integration	39% (122)	32% (99)	14% (43)	3% (9)	3% (10)	8% (26)	1% (2)	311
Continuous database integration	17% (52)	21% (65)	15% (46)	5% (15)	3% (10)	34% (107)	5% (16)	311
Data naming conventions	20% (62)	25% (79)	22% (68)	7% (23)	3% (8)	19% (58)	4% (13)	311
Flexible architectures	20% (63)	33% (103)	20% (63)	8% (25)	2% (6)	12% (38)	4% (13)	311
Pair programming	12% (38)	18% (57)	13% (41)	9% (29)	5% (16)	40% (125)	2% (5)	311
Simple design	27% (83)	33% (104)	23% (71)	5% (17)	5% (14)	5% (17)	2% (5)	311
Static code analysis	9% (29)	17% (54)	26% (80)	9% (28)	4% (12)	26% (81)	9% (27)	311
Test driven development (TDD)	27% (85)	23% (71)	18% (55)	7% (23)	4% (12)	19% (58)	2% (7)	311
User interface (UI) refactoring	12% (37)	29% (90)	23% (71)	7% (22)	2% (7)	21% (66)	6% (18)	311
					То	tal Respo	ndents	311
(skipped this question)								

15. Modeling and Documentation Practices

	5	4	3	2	1	NA	DK	Response Total
Architectural spikes	11% (33)	22% (68)	18% (56)	5% (15)	4% (12)	27% (85)	14% (42)	311
CASE-tool modeling	5% (17)	11% (35)	14% (44)	9% (27)	6% (19)	51% (160)	3% (9)	311
Evolutionary design	21% (64)	32% (101)	23% (72)	9% (28)	2% (6)	9% (28)	4% (12)	311
Initial agile architectural modeling	16% (49)	24% (75)	25% (79)	6% (19)	3% (8)	22% (68)	4% (13)	311
Initial agile requirements modeling	16% (50)	26% (81)	22% (69)	6% (18)	5% (15)	22% (67)	4% (11)	311
Paper-based modeling (index cards, post its,)	12% (38)	21% (66)	19% (59)	6% (20)	6% (18)	33% (104)	2% (6)	311
Proved the architecture early in the lifecycle	23% (70)	33% (103)	22% (69)	5% (15)	3% (8)	11% (35)	4% (11)	311
Whiteboard sketching/modeling	33%	33%	16%	5% (15)	2% (7)	7% (22)	3% (8)	311

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(104) (104) (51)

Total Respondents 311 (skipped this question) 470

16. Testing and Quality Practices

	5	4	3	2	1	NA	DK	Response Total
Code inspections	14% (43)	25% (77)	31% (95)	7% (23)	5% (16)	16% (51)	2% (6)	311
Code refactoring	23% (70)	40% (125)	21% (66)	8% (25)	1% (3)	5% (17)	2% (5)	311
Customer/acceptance tests	31% (97)	33% (102)	18% (55)	6% (20)	2% (6)	9% (29)	1% (2)	311
Database refactoring	7% (21)	18% (55)	23% (70)	7% (22)	3% (10)	39% (122)	4% (11)	311
Database testing	9% (29)	18% (55)	22% (68)	7% (23)	4% (11)	36% (111)	5% (14)	311
Independent confirmatory/exploratory testing	14% (45)	22% (69)	18% (57)	9% (28)	3% (10)	28% (86)	5% (16)	311
Model/document reviews	8% (24)	21% (64)	24% (74)	14% (45)	6% (18)	26% (82)	1% (4)	311
UI testing	22% (69)	33% (104)	25% (77)	6% (18)	2% (7)	11% (34)	1% (2)	311
					То	tal Respo	ondents	311
					(skippe	d this qu	estion)	470

17. Management and Organizational Practices

	5	4	3	2	1	NA	DK	Response Total	
Active stakeholder participation	34% (106)	30% (93)	16% (49)	9% (28)	4% (12)	6% (19)	1% (4)	311	
Collective ownership	31% (97)	30% (92)	17% (54)	9% (29)	5% (14)	6% (20)	2% (5)	311	
Co-located team	33% (102)	22% (67)	13% (39)	5% (14)	4% (12)	23% (70)	2% (7)	311	
Daily stand up meeting	32% (100)	21% (65)	15% (47)	8% (26)	3% (10)	20% (62)	0% (1)	311	
Incremental delivery of working software	45% (141)	31% (97)	16% (51)	4% (12)	1% (3)	1% (4)	1% (3)	311	
Iterative development	53% (164)	32% (100)	10% (31)	3% (8)	1% (3)	1% (3)	1% (2)	311	
Planning game	14% (45)	21% (66)	15% (48)	8% (26)	5% (16)	32% (100)	3% (10)	311	
Regular status reports	21% (64)	30% (92)	23% (73)	10% (31)	6% (19)	7% (23)	3% (9)	311	
Self-organizing teams	23% (72)	29% (89)	19% (59)	10% (31)	6% (19)	12% (36)	2% (5)	311	
Small releases	36% (113)	33% (102)	20% (62)	5% (17)	2% (5)	3% (9)	1% (3)	311	
Sustainable pace	31% (95)	31% (96)	21% (66)	6% (20)	5% (16)	4% (12)	2% (6)	311	
					То	tal Respo	ndents	311	
(skipped this question)									

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4. Work Products

18. Work Product

	5	4	3	2	1	NA	DK	Response Total
Architecture specification (detailed)	7% (21)	13% (39)	22% (67)	16% (49)	9% (28)	29% (88)	2% (7)	299
Architecture specification (high-level)	17% (52)	34% (103)	22% (65)	7% (21)	3% (10)	14% (41)	2% (7)	299
Burn-down chart	11% (32)	16% (48)	16% (49)	8% (25)	5% (14)	40% (119)	4% (12)	299
Customer/acceptance tests	26% (78)	35% (105)	18% (53)	6% (19)	2% (7)	11% (33)	1% (4)	299
Defect reports	17% (50)	34% (102)	28% (85)	7% (20)	3% (10)	10% (29)	1% (3)	299
Defect trend metrics	7% (22)	15% (46)	20% (59)	9% (28)	9% (28)	35% (104)	4% (12)	299
Developer tests	35% (105)	32% (96)	20% (60)	6% (19)	2% (6)	3% (9)	1% (4)	299
Gantt chart (detailed)	3% (8)	5% (14)	12% (36)	12% (35)	19% (56)	47% (142)	3% (8)	299
Gantt chart (high-level)	4% (13)	10% (30)	19% (58)	12% (36)	12% (35)	39% (118)	3% (9)	299
Iteration task list	28% (85)	35% (106)	21% (62)	6% (17)	3% (8)	7% (20)	0% (1)	299
Paper models	9% (27)	17% (51)	20% (61)	10% (30)	6% (17)	35% (105)	3% (8)	299
Requirements specification (detailed)	8% (24)	20% (60)	17% (50)	14% (42)	15% (44)	25% (76)	1% (3)	299
Requirements specification (high level)	20% (59)	31% (93)	22% (65)	12% (36)	6% (17)	8% (24)	2% (5)	299
Source code	44% (132)	33% (99)	16% (49)	2% (7)	1% (2)	1% (4)	2% (6)	299
Test plan	17% (52)	23% (70)	25% (76)	14% (43)	5% (15)	11% (34)	3% (9)	299
Use cases (light)	17% (50)	23% (69)	26% (77)	8% (25)	4% (12)	20% (59)	2% (7)	299
Use cases (detailed)	8% (24)	15% (46)	18% (54)	13% (38)	11% (32)	32% (97)	3% (8)	299
Velocity	16% (48)	21% (63)	18% (55)	9% (28)	3% (9)	26% (78)	6% (18)	299
Whiteboard sketches	30% (89)	30% (91)	19% (56)	7% (20)	2% (6)	11% (33)	1% (4)	299
Working, demoable software	48% (145)	28% (84)	14% (42)	3% (9)	2% (7)	2% (6)	2% (6)	299
					То	299		
					(skippe	d this qu	estion)	482

5. Future Adoption of Agile

19. When do you think that your organization will adopt agile software development techniques?

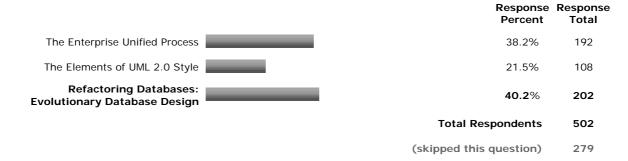
	Response Response Percent Total	
Within 3 months	4.6% 11	
3 to 6 months	8% 19	

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6. Thank You

20. Choose a book:



21. Has your organization collected metrics regarding agile projects? If so, would you be willing to have a researcher contact you regarding your experiences with agile software development? Your privacy will be protected.

	Response Percent	Response Total
Yes	8%	41
No	92%	470
	Total Respondents	511
	(skipped this question)	270

22. Please provide your email address so we may contact you if you win or if you are willing to be contacted by a researcher. Your email address will not be used for any other purpose and will be kept private.

View Total Respondents	476
(skipped this question)	305

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