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## Response Summary

**Total Started Survey: 279**  
**Total Completed Survey: 191 (68.5%)**

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Page: **Who Are You?**

### 1. Which best describes your current position?

	Response Percent	Response Count
Business Stakeholder <input type="checkbox"/>	3.2%	9
Data Professional <input type="checkbox"/>	2.9%	8
<b>Developer/Modeler</b> <input checked="" type="checkbox"/>	<b>58.5%</b>	<b>162</b>
Operations/Support <input type="checkbox"/>	1.8%	5
IT Manager <input type="checkbox"/>	7.6%	21
Project Manager <input type="checkbox"/>	17.0%	47
QA/Test <input type="checkbox"/>	2.5%	7
Other <input type="checkbox"/>	6.5%	18
<b>answered question</b>		<b>277</b>
<b>skipped question</b>		<b>2</b>

### 2. How many years of work experience do you have?

	Response Percent	Response Count
None	0.0%	0
Less than 2 years <input type="checkbox"/>	1.4%	4
2 to 5 years <input type="checkbox"/>	4.3%	12
5 to 10 years <input type="checkbox"/>	14.4%	40
10 to 20 years <input type="checkbox"/>	35.7%	99

20+ years	<input type="checkbox"/>	44.0%	122
		<b>answered question</b>	<b>277</b>
		<b>skipped question</b>	<b>2</b>

**3. Number of IT people in your organization**

		Response Percent	Response Count
1 to 10	<input type="checkbox"/>	24.2%	67
11 to 50	<input type="checkbox"/>	23.5%	65
51 to 100	<input type="checkbox"/>	12.6%	35
101 to 500	<input type="checkbox"/>	18.1%	50
501 to 1000	<input type="checkbox"/>	5.4%	15
1000+	<input type="checkbox"/>	16.2%	45
		<b>answered question</b>	<b>277</b>
		<b>skipped question</b>	<b>2</b>

**4. Which sector is your organization primarily in?**

		Response Percent	Response Count
Financial	<input type="checkbox"/>	13.0%	36
Government	<input type="checkbox"/>	9.4%	26
Manufacturing	<input type="checkbox"/>	11.9%	33
Retail	<input type="checkbox"/>	1.8%	5
Shipping		0.0%	0
Technology (inc. Software)	<input type="checkbox"/>	48.0%	133
Other	<input type="checkbox"/>	15.9%	44
		<b>answered question</b>	<b>277</b>
		<b>skipped question</b>	<b>2</b>

**5. Where are you located?**

		Response Percent	Response Count
North America	<input type="checkbox"/>	68.2%	189
South/Central America	<input type="checkbox"/>	1.8%	5

Europe	<input type="checkbox"/>	15.9%	44
Asia	<input type="checkbox"/>	9.0%	25
Australia	<input type="checkbox"/>	4.0%	11
Africa	<input type="checkbox"/>	1.1%	3
		<b>answered question</b>	<b>277</b>
		<b>skipped question</b>	<b>2</b>

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**Page: Defining Project Success**

**6. TIME: Which is more important?**

		Response Percent	Response Count
Delivering on time according to the schedule	<input type="checkbox"/>	39.5%	107
<b>Delivering when the system is ready to be shipped</b>	<input type="checkbox"/>	<b>57.6%</b>	<b>156</b>
It doesn't matter to me	<input type="checkbox"/>	3.0%	8
		<b>answered question</b>	<b>271</b>
		<b>skipped question</b>	<b>8</b>

**7. MONEY: Which is more important?**

		Response Percent	Response Count
Delivering on or under budget	<input type="checkbox"/>	21.8%	59
<b>Providing the best return on investment (ROI)</b>	<input type="checkbox"/>	<b>69.4%</b>	<b>188</b>
It doesn't matter to me	<input type="checkbox"/>	8.9%	24
		<b>answered question</b>	<b>271</b>
		<b>skipped question</b>	<b>8</b>

**8. FUNCTIONALITY: Which is more important?**

		Response Percent	Response Count
Building the system to the specification	<input type="checkbox"/>	15.5%	42

<b>Meeting the actual needs of stakeholders</b>	<input type="text" value="83.4%"/>	<b>83.4%</b>	<b>226</b>
It doesn't matter to me	<input type="text" value="1.1%"/>	1.1%	3
<b>answered question</b>			<b>271</b>
<b>skipped question</b>			<b>8</b>

**9. QUALITY: Which is more important?**

		<b>Response Percent</b>	<b>Response Count</b>
Delivering systems on time and on budget	<input type="text" value="16.6%"/>	16.6%	45
<b>Delivering high quality, easy to maintain systems</b>	<input type="text" value="81.9%"/>	<b>81.9%</b>	<b>222</b>
It doesn't matter to me	<input type="text" value="1.5%"/>	1.5%	4
<b>answered question</b>			<b>271</b>
<b>skipped question</b>			<b>8</b>

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Page: Ad-Hoc Software Development Projects

**10. CO-LOCATED AD-HOC: What is your experience regarding the success rate with ad-hoc software development teams which are co-located? With co-located teams, everyone, including primary stakeholders, are in the same room.**

		<b>Response Percent</b>	<b>Response Count</b>
<b>Not Applicable</b>	<input type="text" value="31.1%"/>	<b>31.1%</b>	<b>69</b>
91-100%	<input type="text" value="14.4%"/>	14.4%	32
81-90%	<input type="text" value="14.9%"/>	14.9%	33
71-80%	<input type="text" value="16.7%"/>	16.7%	37
61-70%	<input type="text" value="5.9%"/>	5.9%	13
51-60%	<input type="text" value="7.7%"/>	7.7%	17
41-50%	<input type="text" value="3.2%"/>	3.2%	7
31-40%	<input type="text" value="2.7%"/>	2.7%	6
21-30%	<input type="text" value="0.9%"/>	0.9%	2
11-20%	<input type="text" value="1.4%"/>	1.4%	3
0-10%	<input type="text" value="1.4%"/>	1.4%	3

<i>answered question</i>	<b>222</b>
<i>skipped question</i>	<b>57</b>

**11. NEAR-LOCATED AD-HOC: What is your experience regarding the success rate with ad-hoc software development teams which are near-located? With near-located teams, some people may be in cubes, or on different floors, or different buildings, or working from home BUT everyone is in the same geographic area and could potentially get together each day for a physical group meeting if need be.**

	Response Percent	Response Count
<b>Not Applicable</b> <input type="checkbox"/>	<b>19.4%</b>	<b>43</b>
91-100% <input type="checkbox"/>	10.8%	24
81-90% <input type="checkbox"/>	14.0%	31
71-80% <input type="checkbox"/>	18.9%	42
61-70% <input type="checkbox"/>	14.4%	32
51-60% <input type="checkbox"/>	8.1%	18
41-50% <input type="checkbox"/>	3.6%	8
31-40% <input type="checkbox"/>	5.0%	11
21-30% <input type="checkbox"/>	2.3%	5
11-20% <input type="checkbox"/>	3.6%	8
0-10%	0.0%	0
<i>answered question</i>		<b>222</b>
<i>skipped question</i>		<b>57</b>

**12. FAR-LOCATED AD-HOC: What is your experience regarding the success rate with ad-hoc software development teams which are far-located? With far-located teams, some people are at such a distance that they would need to take a plane to attend a physical meeting of the entire team.**

	Response Percent	Response Count
<b>Not Applicable</b> <input type="checkbox"/>	<b>27.3%</b>	<b>60</b>
91-100% <input type="checkbox"/>	3.6%	8
81-90% <input type="checkbox"/>	2.7%	6
71-80% <input type="checkbox"/>	7.7%	17
61-70% <input type="checkbox"/>	10.0%	22
51-60% <input type="checkbox"/>	10.9%	24

41-50%	<input type="checkbox"/>	10.0%	22
31-40%	<input type="checkbox"/>	9.5%	21
21-30%	<input type="checkbox"/>	7.7%	17
11-20%	<input type="checkbox"/>	4.1%	9
0-10%	<input type="checkbox"/>	6.4%	14
<b>answered question</b>			<b>220</b>
<b>skipped question</b>			<b>59</b>

**13. TIME and AD-HOC: When it comes to time/schedule, what is your experience regarding the effectiveness of ad-hoc software development teams (regardless of how distributed the team is)?**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	12.3%	27
Very Effective	<input type="checkbox"/>	9.1%	20
<b>Effective</b>	<input checked="" type="checkbox"/>	<b>28.2%</b>	<b>62</b>
Neutral	<input type="checkbox"/>	21.8%	48
Ineffective	<input type="checkbox"/>	25.0%	55
Very Ineffective	<input type="checkbox"/>	3.6%	8
<b>answered question</b>			<b>220</b>
<b>skipped question</b>			<b>59</b>

**14. MONEY and AD-HOC: When it comes to effective use of money (return on investment), what is your experience regarding the effectiveness of ad-hoc software development teams (regardless of how distributed the team is)?**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	16.3%	36
Very Effective	<input type="checkbox"/>	8.6%	19
<b>Effective</b>	<input checked="" type="checkbox"/>	<b>24.9%</b>	<b>55</b>
<b>Neutral</b>	<input checked="" type="checkbox"/>	<b>24.9%</b>	<b>55</b>
Ineffective	<input type="checkbox"/>	22.6%	50
Very Ineffective	<input type="checkbox"/>	2.7%	6
<b>answered question</b>			<b>221</b>
<b>skipped question</b>			<b>58</b>

**15. FUNCTIONALITY and AD-HOC:** When it comes to ability to deliver a system which meets the actual needs of it's stakeholders, what is your experience regarding the effectiveness of ad-hoc software development teams (regardless of how distributed the team is)?

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	12.7%	28
Very Effective	<input type="checkbox"/>	15.5%	34
<b>Effective</b>	<input checked="" type="checkbox"/>	<b>35.9%</b>	<b>79</b>
Neutral	<input type="checkbox"/>	18.6%	41
Ineffective	<input type="checkbox"/>	15.5%	34
Very Ineffective	<input type="checkbox"/>	1.8%	4
<b>answered question</b>			<b>220</b>
<b>skipped question</b>			<b>59</b>

**16. QUALITY and AD-HOC:** When it comes to the quality of the system delivered, what is your experience regarding the effectiveness of ad-hoc software development teams (regardless of how distributed the team is)?

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	12.3%	27
Very Effective	<input type="checkbox"/>	10.5%	23
Effective	<input checked="" type="checkbox"/>	23.6%	52
Neutral	<input type="checkbox"/>	22.7%	50
<b>Ineffective</b>	<input checked="" type="checkbox"/>	<b>24.5%</b>	<b>54</b>
Very Ineffective	<input type="checkbox"/>	6.4%	14
<b>answered question</b>			<b>220</b>
<b>skipped question</b>			<b>59</b>

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Page: Iterative Software Development Projects

**17. CO-LOCATED ITERATIVE:** What is your experience regarding the success rate with iterative software development teams which are co-located? With co-located teams, everyone, including primary stakeholders, are in the same room.

		Response Percent	Response Count
Not Applicable	<input checked="" type="checkbox"/>	34.4%	67

91-100%	<input type="checkbox"/>	24.1%	47
81-90%	<input type="checkbox"/>	16.9%	33
71-80%	<input type="checkbox"/>	11.8%	23
61-70%	<input type="checkbox"/>	6.7%	13
51-60%	<input type="checkbox"/>	2.1%	4
41-50%	<input type="checkbox"/>	1.5%	3
31-40%	<input type="checkbox"/>	1.5%	3
21-30%		0.0%	0
11-20%	<input type="checkbox"/>	1.0%	2
0-10%		0.0%	0
<b>answered question</b>			<b>195</b>
<b>skipped question</b>			<b>84</b>

**18. NEAR-LOCATED ITERATIVE: What is your experience regarding the success rate with iterative software development teams which are near-located? With near-located teams, some people may be in cubes, or on different floors, or different buildings, or working from home BUT everyone is in the same geographic area and could potentially get together each day for a physical group meeting if need be.**

		Response Percent	Response Count
<b>Not Applicable</b>	<input type="checkbox"/>	<b>28.2%</b>	<b>55</b>
91-100%	<input type="checkbox"/>	13.8%	27
81-90%	<input type="checkbox"/>	22.1%	43
71-80%	<input type="checkbox"/>	13.3%	26
61-70%	<input type="checkbox"/>	8.7%	17
51-60%	<input type="checkbox"/>	6.2%	12
41-50%	<input type="checkbox"/>	2.1%	4
31-40%	<input type="checkbox"/>	2.1%	4
21-30%	<input type="checkbox"/>	1.0%	2
11-20%	<input type="checkbox"/>	2.6%	5
0-10%		0.0%	0
<b>answered question</b>			<b>195</b>
<b>skipped question</b>			<b>84</b>



**19. FAR-LOCATED ITERATIVE: What is your experience regarding the success rate with iterative software development teams which are far-located? With far-located teams, some people are at such a distance that they would need to take a plane to attend a physical meeting of the entire team.**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	36.9%	72
91-100%	<input type="checkbox"/>	4.1%	8
81-90%	<input type="checkbox"/>	10.8%	21
71-80%	<input type="checkbox"/>	9.2%	18
61-70%	<input type="checkbox"/>	10.8%	21
51-60%	<input type="checkbox"/>	8.2%	16
41-50%	<input type="checkbox"/>	6.2%	12
31-40%	<input type="checkbox"/>	4.1%	8
21-30%	<input type="checkbox"/>	3.6%	7
11-20%	<input type="checkbox"/>	1.5%	3
0-10%	<input type="checkbox"/>	4.6%	9
<b>answered question</b>			<b>195</b>
<b>skipped question</b>			<b>84</b>

**20. TIME and ITERATIVE: When it comes to time/schedule, what is your experience regarding the effectiveness of iterative software development teams (regardless of how distributed the team is)?**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	22.2%	43
Very Effective	<input type="checkbox"/>	17.0%	33
<b>Effective</b>	<input checked="" type="checkbox"/>	<b>37.6%</b>	<b>73</b>
Neutral	<input type="checkbox"/>	14.9%	29
Ineffective	<input type="checkbox"/>	7.7%	15
Very Ineffective	<input type="checkbox"/>	0.5%	1
<b>answered question</b>			<b>194</b>
<b>skipped question</b>			<b>85</b>

**21. MONEY and ITERATIVE: When it comes to effective use of money (return on investment), what is your experience regarding the effectiveness of iterative software development teams**

(regardless of how distributed the team is)?

		Response Percent	Response Count
Not Applicable	<input type="text"/>	23.7%	46
Very Effective	<input type="text"/>	13.9%	27
<b>Effective</b>	<input type="text"/>	<b>33.0%</b>	<b>64</b>
Neutral	<input type="text"/>	16.5%	32
Ineffective	<input type="text"/>	10.8%	21
Very Ineffective	<input type="text"/>	2.1%	4
<b>answered question</b>			<b>194</b>
<b>skipped question</b>			<b>85</b>

**22. FUNCTIONALITY and ITERATIVE: When it comes to ability to deliver a system which meets the actual needs of it's stakeholders, what is your experience regarding the effectiveness of iterative software development teams (regardless of how distributed the team is)?**

		Response Percent	Response Count
Not Applicable	<input type="text"/>	21.2%	41
Very Effective	<input type="text"/>	29.0%	56
<b>Effective</b>	<input type="text"/>	<b>32.1%</b>	<b>62</b>
Neutral	<input type="text"/>	15.5%	30
Ineffective	<input type="text"/>	1.6%	3
Very Ineffective	<input type="text"/>	0.5%	1
<b>answered question</b>			<b>193</b>
<b>skipped question</b>			<b>86</b>

**23. QUALITY and ITERATIVE: When it comes to the quality of the system delivered, what is your experience regarding the effectiveness of iterative software development teams (regardless of how distributed the team is)?**

		Response Percent	Response Count
Not Applicable	<input type="text"/>	21.5%	42
Very Effective	<input type="text"/>	25.1%	49
<b>Effective</b>	<input type="text"/>	<b>34.4%</b>	<b>67</b>
Neutral	<input type="text"/>	13.8%	27

Ineffective	<input type="checkbox"/>	3.6%	7
Very Ineffective	<input type="checkbox"/>	1.5%	3
<b>answered question</b>			<b>195</b>
<b>skipped question</b>			<b>84</b>

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Page: Agile Software Development Projects

**24. CO-LOCATED AGILE: What is your experience regarding the success rate with agile software development teams which are co-located? With co-located teams, everyone, including primary stakeholders, are in the same room.**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	48.4%	91
91-100%	<input type="checkbox"/>	19.7%	37
81-90%	<input type="checkbox"/>	14.9%	28
71-80%	<input type="checkbox"/>	7.4%	14
61-70%	<input type="checkbox"/>	2.1%	4
51-60%	<input type="checkbox"/>	2.7%	5
41-50%	<input type="checkbox"/>	0.5%	1
31-40%	<input type="checkbox"/>	0.5%	1
21-30%	<input type="checkbox"/>	1.1%	2
11-20%	<input type="checkbox"/>	2.1%	4
0-10%	<input type="checkbox"/>	0.5%	1
<b>answered question</b>			<b>188</b>
<b>skipped question</b>			<b>91</b>

**25. NEAR-LOCATED AGILE: What is your experience regarding the success rate with agile software development teams which are near-located? With near-located teams, some people may be in cubes, or on different floors, or different buildings, or working from home BUT everyone is in the same geographic area and could potentially get together each day for a physical group meeting if need be.**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	48.4%	91
91-100%	<input type="checkbox"/>	12.8%	24

81-90%	<input type="checkbox"/>	12.2%	23
71-80%	<input type="checkbox"/>	9.6%	18
61-70%	<input type="checkbox"/>	6.4%	12
51-60%	<input type="checkbox"/>	2.1%	4
41-50%	<input type="checkbox"/>	2.7%	5
31-40%	<input type="checkbox"/>	2.7%	5
21-30%	<input type="checkbox"/>	0.5%	1
11-20%	<input type="checkbox"/>	2.7%	5
0-10%		0.0%	0
<b>answered question</b>			<b>188</b>
<b>skipped question</b>			<b>91</b>

**26. FAR-LOCATED AGILE: What is your experience regarding the success rate with agile software development teams which are far-located? With far-located teams, some people are at such a distance that they would need to take a plane to attend a physical meeting of the entire team.**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	54.0%	101
91-100%	<input type="checkbox"/>	4.3%	8
81-90%	<input type="checkbox"/>	5.3%	10
71-80%	<input type="checkbox"/>	8.0%	15
61-70%	<input type="checkbox"/>	6.4%	12
51-60%	<input type="checkbox"/>	4.3%	8
41-50%	<input type="checkbox"/>	4.8%	9
31-40%	<input type="checkbox"/>	2.1%	4
21-30%	<input type="checkbox"/>	3.2%	6
11-20%	<input type="checkbox"/>	2.1%	4
0-10%	<input type="checkbox"/>	5.3%	10
<b>answered question</b>			<b>187</b>
<b>skipped question</b>			<b>92</b>

**27. TIME and AGILE: When it comes to time/schedule, what is your experience regarding the effectiveness of agile software development teams (regardless of how distributed the team is)?**

		Response Percent	Response Count
<b>Not Applicable</b>	<input type="checkbox"/>	41.4%	77
Very Effective	<input type="checkbox"/>	18.8%	35
Effective	<input type="checkbox"/>	22.6%	42
Neutral	<input type="checkbox"/>	10.2%	19
Ineffective	<input type="checkbox"/>	4.8%	9
Very Ineffective	<input type="checkbox"/>	2.2%	4
<b>answered question</b>			<b>186</b>
<b>skipped question</b>			<b>93</b>

**28. MONEY and AGILE: When it comes to effective use of money (return on investment), what is your experience regarding the effectiveness of agile software development teams (regardless of how distributed the team is)?**

		Response Percent	Response Count
<b>Not Applicable</b>	<input type="checkbox"/>	43.6%	82
Very Effective	<input type="checkbox"/>	18.1%	34
Effective	<input type="checkbox"/>	18.1%	34
Neutral	<input type="checkbox"/>	11.7%	22
Ineffective	<input type="checkbox"/>	6.4%	12
Very Ineffective	<input type="checkbox"/>	2.1%	4
<b>answered question</b>			<b>188</b>
<b>skipped question</b>			<b>91</b>

**29. FUNCTIONALITY and AGILE: When it comes to ability to deliver a system which meets the actual needs of it's stakeholders, what is your experience regarding the effectiveness of agile software development teams (regardless of how distributed the team is)?**

		Response Percent	Response Count
<b>Not Applicable</b>	<input type="checkbox"/>	41.7%	78
Very Effective	<input type="checkbox"/>	32.1%	60
Effective	<input type="checkbox"/>	13.4%	25
Neutral	<input type="checkbox"/>	4.8%	9
Ineffective	<input type="checkbox"/>	7.0%	13

Very Ineffective	<input type="checkbox"/>	1.1%	2
		<b>answered question</b>	<b>187</b>
		<b>skipped question</b>	<b>92</b>

**30. QUALITY and AGILE: When it comes to the quality of the system delivered, what is your experience regarding the effectiveness of agile software development teams (regardless of how distributed the team is)?**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	42.2%	79
Very Effective	<input type="checkbox"/>	25.7%	48
Effective	<input type="checkbox"/>	16.0%	30
Neutral	<input type="checkbox"/>	8.0%	15
Ineffective	<input type="checkbox"/>	4.8%	9
Very Ineffective	<input type="checkbox"/>	3.2%	6
		<b>answered question</b>	<b>187</b>
		<b>skipped question</b>	<b>92</b>

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Page: Traditional Software Development Projects

**31. CO-LOCATED TRADITIONAL: What is your experience regarding the success rate with traditional software development teams which are co-located? With co-located teams, everyone, including primary stakeholders, are in the same room.**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	25.7%	48
91-100%	<input type="checkbox"/>	16.6%	31
81-90%	<input type="checkbox"/>	14.4%	27
71-80%	<input type="checkbox"/>	15.5%	29
61-70%	<input type="checkbox"/>	13.9%	26
51-60%	<input type="checkbox"/>	5.9%	11
41-50%	<input type="checkbox"/>	3.2%	6
31-40%	<input type="checkbox"/>	1.6%	3
21-30%	<input type="checkbox"/>	1.1%	2

11-20%	<input type="checkbox"/>	2.1%	4
0-10%	<input type="checkbox"/>	0.0%	0
<b>answered question</b>			<b>187</b>
<b>skipped question</b>			<b>92</b>

**32. NEAR-LOCATED TRADITIONAL: What is your experience regarding the success rate with traditional software development teams which are near-located? With near-located teams, some people may be in cubes, or on different floors, or different buildings, or working from home BUT everyone is in the same geographic area and could potentially get together each day for a physical group meeting if need be.**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	13.3%	25
91-100%	<input type="checkbox"/>	14.9%	28
81-90%	<input type="checkbox"/>	13.3%	25
71-80%	<input type="checkbox"/>	16.0%	30
<b>61-70%</b>	<input type="checkbox"/>	<b>18.6%</b>	<b>35</b>
51-60%	<input type="checkbox"/>	11.2%	21
41-50%	<input type="checkbox"/>	4.8%	9
31-40%	<input type="checkbox"/>	3.7%	7
21-30%	<input type="checkbox"/>	1.6%	3
11-20%	<input type="checkbox"/>	2.1%	4
0-10%	<input type="checkbox"/>	0.5%	1
<b>answered question</b>			<b>188</b>
<b>skipped question</b>			<b>91</b>

**33. FAR-LOCATED TRADITIONAL: What is your experience regarding the success rate with traditional software development teams which are far-located? With far-located teams, some people are at such a distance that they would need to take a plane to attend a physical meeting of the entire team.**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	27.7%	52
91-100%	<input type="checkbox"/>	3.7%	7
81-90%	<input type="checkbox"/>	8.5%	16
71-80%	<input type="checkbox"/>	8.0%	15

61-70%	<input type="checkbox"/>	11.7%	22
51-60%	<input type="checkbox"/>	13.3%	25
41-50%	<input type="checkbox"/>	7.4%	14
31-40%	<input type="checkbox"/>	5.3%	10
21-30%	<input type="checkbox"/>	8.0%	15
11-20%	<input type="checkbox"/>	2.7%	5
0-10%	<input type="checkbox"/>	3.7%	7
<b>answered question</b>			<b>188</b>
<b>skipped question</b>			<b>91</b>

**34. TIME and TRADITIONAL: When it comes to time/schedule, what is your experience regarding the effectiveness of traditional software development teams (regardless of how distributed the team is)?**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	6.9%	13
Very Effective	<input type="checkbox"/>	11.7%	22
<b>Effective</b>	<input checked="" type="checkbox"/>	<b>27.7%</b>	<b>52</b>
Neutral	<input type="checkbox"/>	23.4%	44
Ineffective	<input type="checkbox"/>	24.5%	46
Very Ineffective	<input type="checkbox"/>	5.9%	11
<b>answered question</b>			<b>188</b>
<b>skipped question</b>			<b>91</b>

**35. MONEY and TRADITIONAL: When it comes to effective use of money (return on investment), what is your experience regarding the effectiveness of traditional software development teams (regardless of how distributed the team is)?**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	9.0%	17
Very Effective	<input type="checkbox"/>	9.6%	18
Effective	<input type="checkbox"/>	23.9%	45
<b>Neutral</b>	<input checked="" type="checkbox"/>	<b>26.6%</b>	<b>50</b>
Ineffective	<input type="checkbox"/>	22.3%	42
Very Ineffective	<input type="checkbox"/>	8.5%	16



<i>answered question</i>	<b>188</b>
<i>skipped question</i>	<b>91</b>

**36. FUNCTIONALITY and TRADITIONAL:** When it comes to ability to deliver a system which meets the actual needs of it's stakeholders, what is your experience regarding the effectiveness of traditional software development teams (regardless of how distributed the team is)?

	Response Percent	Response Count
Not Applicable <input type="checkbox"/>	7.0%	13
Very Effective <input type="checkbox"/>	14.5%	27
<b>Effective</b> <input checked="" type="checkbox"/>	<b>30.1%</b>	<b>56</b>
Neutral <input type="checkbox"/>	24.7%	46
Ineffective <input type="checkbox"/>	21.0%	39
Very Ineffective <input type="checkbox"/>	2.7%	5
<i>answered question</i>		<b>186</b>
<i>skipped question</i>		<b>93</b>

**37. QUALITY and TRADITIONAL:** When it comes to the quality of the system delivered, what is your experience regarding the effectiveness of traditional software development teams (regardless of how distributed the team is)?

	Response Percent	Response Count
Not Applicable <input type="checkbox"/>	6.9%	13
Very Effective <input type="checkbox"/>	19.1%	36
<b>Effective</b> <input checked="" type="checkbox"/>	<b>28.7%</b>	<b>54</b>
Neutral <input type="checkbox"/>	26.1%	49
Ineffective <input type="checkbox"/>	14.4%	27
Very Ineffective <input type="checkbox"/>	4.8%	9
<i>answered question</i>		<b>188</b>
<i>skipped question</i>		<b>91</b>

Show this Page Only

Page: Success Rate By Project Type

**38. NEW DEVELOPMENT:** What is your experience regarding the success rate of new systems?  
 Note: These systems may integrate with existing systems within your organization.

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	2.6%	5
91-100%	<input type="checkbox"/>	21.5%	41
<b>81-90%</b>	<input type="checkbox"/>	<b>25.7%</b>	<b>49</b>
71-80%	<input type="checkbox"/>	21.5%	41
61-70%	<input type="checkbox"/>	12.0%	23
51-60%	<input type="checkbox"/>	10.5%	20
41-50%	<input type="checkbox"/>	2.6%	5
31-40%	<input type="checkbox"/>	2.1%	4
21-30%	<input type="checkbox"/>	0.5%	1
11-20%	<input type="checkbox"/>	0.5%	1
0-10%	<input type="checkbox"/>	0.5%	1
<b>answered question</b>			<b>191</b>
<b>skipped question</b>			<b>88</b>

**39. PACKAGES: What is your experience regarding the success rate of package implementations, also referred to as commercial-off-the-shelf (COTS) implementations?**

		Response Percent	Response Count
<b>Not Applicable</b>	<input type="checkbox"/>	<b>29.6%</b>	<b>56</b>
91-100%	<input type="checkbox"/>	8.5%	16
81-90%	<input type="checkbox"/>	15.3%	29
71-80%	<input type="checkbox"/>	18.0%	34
61-70%	<input type="checkbox"/>	10.1%	19
51-60%	<input type="checkbox"/>	11.1%	21
41-50%	<input type="checkbox"/>	3.2%	6
31-40%	<input type="checkbox"/>	2.6%	5
21-30%	<input type="checkbox"/>	1.1%	2
11-20%	<input type="checkbox"/>	0.5%	1
0-10%		0.0%	0
<b>answered question</b>			<b>189</b>
<b>skipped question</b>			<b>90</b>

**40. LEGACY UPDATES: What is your experience regarding the success rate of projects which were updates to existing legacy systems?**

		Response Percent	Response Count
Not Applicable	<input type="checkbox"/>	6.3%	12
91-100%	<input type="checkbox"/>	23.0%	44
<b>81-90%</b>	<input type="checkbox"/>	<b>33.0%</b>	<b>63</b>
71-80%	<input type="checkbox"/>	14.1%	27
61-70%	<input type="checkbox"/>	8.9%	17
51-60%	<input type="checkbox"/>	7.3%	14
41-50%	<input type="checkbox"/>	3.1%	6
31-40%	<input type="checkbox"/>	1.0%	2
21-30%	<input type="checkbox"/>	2.1%	4
11-20%	<input type="checkbox"/>	1.0%	2
0-10%		0.0%	0
<b>answered question</b>			<b>191</b>
<b>skipped question</b>			<b>88</b>

**41. DW/BI: What is your experience regarding the success rate of data warehouse/business intelligence projects?**

		Response Percent	Response Count
<b>Not Applicable</b>	<input type="checkbox"/>	<b>62.9%</b>	<b>117</b>
91-100%	<input type="checkbox"/>	4.8%	9
81-90%	<input type="checkbox"/>	8.1%	15
71-80%	<input type="checkbox"/>	7.0%	13
61-70%	<input type="checkbox"/>	7.5%	14
51-60%	<input type="checkbox"/>	3.2%	6
41-50%	<input type="checkbox"/>	2.2%	4
31-40%	<input type="checkbox"/>	1.1%	2
21-30%	<input type="checkbox"/>	2.2%	4
11-20%		0.0%	0
0-10%	<input type="checkbox"/>	1.1%	2

<i>answered question</i>	<b>186</b>
<i>skipped question</i>	<b>93</b>

**Page: Thank You...**

**42. Please provide your email address so we may contact you if you are drawn. Your email address will not be used for any other purpose and will be kept private.**

	<b>Response Count</b>
<input type="button" value="view"/>	<b>181</b>
<i>answered question</i>	<b>181</b>
<i>skipped question</i>	<b>98</b>

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