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## 2013 IT Project Success Survey

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### Response Summary

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Total Started Survey: 173

Total Finished Survey: 86 (49.7%)

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#### PAGE: DEFINING PROJECT SUCCESS

##### 1. TIME: Which is more important?

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	Response Percent	Response Count
Delivering on time according to the schedule	16.2%	28
Delivering when the system is ready to be shipped	39.3%	68
<b>Both are equally important</b>	<b>42.2%</b>	<b>73</b>
Neither are important	2.3%	4

answered question

173

skipped question

0

##### 2. MONEY: Which is more important?

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	Response Percent	Response Count
Delivering on or under budget	12.7%	22
<b>Providing the best return on investment (ROI)</b>	<b>60.1%</b>	<b>104</b>
Both are equally important	23.1%	40
Neither are important	4.0%	7

answered question

173

skipped question

0

##### 3. VALUE: Which is more important?

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	Response Percent	Response Count
Building the system to the specification	3.5%	6

answered question

173

skipped question

0

## 3. VALUE: Which is more important?

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<b>Meeting the actual needs of stakeholders</b>	86.1%	149
Both are equally important	10.4%	18
Neither are important	0.0%	0
<b>answered question</b>		<b>173</b>
<b>skipped question</b>		<b>0</b>

## 4. QUALITY: Which is more important?

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	Response Percent	Response Count
Delivering systems on time and on budget	10.4%	18
<b>Delivering high quality, easy to maintain systems</b>	<b>55.5%</b>	<b>96</b>
Both are equally important	34.1%	59
Neither are important	0.0%	0
<b>answered question</b>		<b>173</b>
<b>skipped question</b>		<b>0</b>

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## PAGE: AD-HOC DEVELOPMENT

## 5. AD HOC PERCENTAGE: How many of the projects within your IT department would you consider to be mostly ad-hoc?

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	Response Percent	Response Count
<b>91-100%</b>	<b>4.8%</b>	<b>8</b>
<b>81-90%</b>	<b>4.8%</b>	<b>8</b>
<b>71-80%</b>	<b>5.4%</b>	<b>9</b>
<b>61-70%</b>	<b>5.4%</b>	<b>9</b>
<b>51-60%</b>	<b>8.4%</b>	<b>14</b>
<b>41-50%</b>	<b>7.8%</b>	<b>13</b>
<b>31-40%</b>	<b>7.8%</b>	<b>13</b>
<b>21-30%</b>	<b>17.5%</b>	<b>29</b>
<b>11-20%</b>	<b>10.2%</b>	<b>17</b>
<b>1-10%</b>	<b>17.5%</b>	<b>29</b>
<b>None</b>	<b>10.2%</b>	<b>17</b>
<b>answered question</b>		<b>166</b>
<b>skipped question</b>		<b>7</b>

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## PAGE: AD-HOC SOFTWARE DEVELOPMENT PROJECTS

6. SUCCESSFUL AD-HOC: What percentage of your ad-hoc projects have been "successful" within your organization?

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	Response Percent	Response Count
<b>Don't Know</b>	<b>26.3%</b>	<b>26</b>
<b>91-100%</b>	9.1%	9
<b>81-90%</b>	11.1%	11
<b>71-80%</b>	11.1%	11
<b>61-70%</b>	4.0%	4
<b>51-60%</b>	8.1%	8
<b>41-50%</b>	6.1%	6
<b>31-40%</b>	6.1%	6
<b>21-30%</b>	4.0%	4
<b>11-20%</b>	7.1%	7
<b>1-10%</b>	2.0%	2
<b>None</b>	5.1%	5
<b>answered question</b>		<b>99</b>
<b>skipped question</b>		<b>74</b>

7. CHALLENGED AD-HOC: What percentage of your ad-hoc projects have been "challenged" within your organization?

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	Response Percent	Response Count
<b>Don't Know</b>	<b>23.2%</b>	<b>23</b>
<b>91-100%</b>	2.0%	2
<b>81-90%</b>	7.1%	7
<b>71-80%</b>	8.1%	8
<b>61-70%</b>	7.1%	7
<b>51-60%</b>	4.0%	4
<b>41-50%</b>	6.1%	6
<b>31-40%</b>	7.1%	7
<b>21-30%</b>	6.1%	6
<b>11-20%</b>	14.1%	14
<b>1-10%</b>	8.1%	8
<b>None</b>	7.1%	7
<b>answered question</b>		<b>99</b>
<b>skipped question</b>		<b>74</b>

8. FAILED AD-HOC: What percentage of your ad-hoc projects have been "failures" within your organization?

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<b>answered question</b>		<b>99</b>
<b>skipped question</b>		<b>74</b>

8. FAILED AD-HOC: What percentage of your ad-hoc projects have been "failures" within your organization?

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	Response Percent	Response Count
Don't Know	21.2%	21
91-100%	0.0%	0
81-90%	1.0%	1
71-80%	2.0%	2
61-70%	1.0%	1
51-60%	3.0%	3
41-50%	2.0%	2
31-40%	5.1%	5
21-30%	6.1%	6
11-20%	18.2%	18
<b>1-10%</b>	<b>28.3%</b>	<b>28</b>
None	12.1%	12
answered question		99
skipped question		74

9. TIME and AD-HOC: When it comes to time/schedule, what is your experience regarding the effectiveness of ad-hoc software development teams?

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	Response Percent	Response Count
Not Applicable	15.2%	15
Very Effective	7.1%	7
Effective	20.2%	20
Neutral	26.3%	26
<b>Ineffective</b>	<b>28.3%</b>	<b>28</b>
Very Ineffective	3.0%	3
answered question		99
skipped question		74

10. ROI and AD-HOC: When it comes to effective use of return on investment (ROI), what is your experience regarding the effectiveness of ad-hoc software development teams?

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	Response Percent	Response Count
Not Applicable	20.2%	20
Very Effective	10.1%	10
Effective	12.1%	12
<b>Neutral</b>	<b>26.3%</b>	<b>26</b>
answered question		99
skipped question		74

10. ROI and AD-HOC: When it comes to effective use of return on investment (ROI), what is your experience regarding the effectiveness of ad-hoc software development teams?

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Ineffective	24.2%	24
Very Ineffective	7.1%	7
answered question		99
skipped question		74

11. VALUE and AD-HOC: When it comes to ability to deliver a solution which meets the actual needs of it's stakeholders, what is your experience regarding the effectiveness of ad-hoc software development teams?

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	Response Percent	Response Count
Not Applicable	15.2%	15
Very Effective	15.2%	15
Effective	23.2%	23
Neutral	27.3%	27
Ineffective	17.2%	17
Very Ineffective	2.0%	2
answered question		99
skipped question		74

12. QUALITY and AD-HOC: When it comes to the quality of the system delivered, what is your experience regarding the effectiveness of ad-hoc software development teams?

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	Response Percent	Response Count
Not Applicable	14.1%	14
Very Effective	5.1%	5
Effective	20.2%	20
Neutral	23.2%	23
Ineffective	20.2%	20
Very Ineffective	17.2%	17
answered question		99
skipped question		74

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#### PAGE: ITERATIVE DEVELOPMENT

13. ITERATIVE PERCENTAGE: How many of the projects within your IT department would you consider to be mostly iterative?

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	Response Percent	Response Count
answered question		116
skipped question		57

13. ITERATIVE PERCENTAGE: How many of the projects within your IT department would you consider to be mostly iterative?

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<b>91-100%</b>	<b>23.3%</b>	<b>27</b>
<b>81-90%</b>	<b>7.8%</b>	<b>9</b>
<b>71-80%</b>	<b>8.6%</b>	<b>10</b>
<b>61-70%</b>	<b>8.6%</b>	<b>10</b>
<b>51-60%</b>	<b>3.4%</b>	<b>4</b>
<b>41-50%</b>	<b>1.7%</b>	<b>2</b>
<b>31-40%</b>	<b>12.1%</b>	<b>14</b>
<b>21-30%</b>	<b>10.3%</b>	<b>12</b>
<b>11-20%</b>	<b>4.3%</b>	<b>5</b>
<b>1-10%</b>	<b>8.6%</b>	<b>10</b>
<b>None</b>	<b>11.2%</b>	<b>13</b>
<b>answered question</b>		<b>116</b>
<b>skipped question</b>		<b>57</b>

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#### PAGE: ITERATIVE SOFTWARE DEVELOPMENT PROJECTS

14. SUCCESSFUL ITERATIVE: What percentage of your iterative projects have been "successful" within your organization?

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	Response Percent	Response Count
<b>Don't Know</b>	<b>10.0%</b>	<b>9</b>
<b>91-100%</b>	<b>20.0%</b>	<b>18</b>
<b>81-90%</b>	<b>20.0%</b>	<b>18</b>
<b>71-80%</b>	<b>12.2%</b>	<b>11</b>
<b>61-70%</b>	<b>7.8%</b>	<b>7</b>
<b>51-60%</b>	<b>11.1%</b>	<b>10</b>
<b>41-50%</b>	<b>8.9%</b>	<b>8</b>
<b>31-40%</b>	<b>0.0%</b>	<b>0</b>
<b>21-30%</b>	<b>3.3%</b>	<b>3</b>
<b>11-20%</b>	<b>3.3%</b>	<b>3</b>
<b>1-10%</b>	<b>0.0%</b>	<b>0</b>
<b>None</b>	<b>3.3%</b>	<b>3</b>
<b>answered question</b>		<b>90</b>
<b>skipped question</b>		<b>83</b>

15. CHALLENGED ITERATIVE: What percentage of your iterative projects have been "challenged" within your organization?

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**answered question** **90**

**skipped question** **83**

15. CHALLENGED ITERATIVE: What percentage of your iterative projects have been "challenged" within your organization?

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	Response Percent	Response Count
Don't Know	11.1%	10
91-100%	5.6%	5
81-90%	3.3%	3
71-80%	3.3%	3
61-70%	0.0%	0
51-60%	5.6%	5
41-50%	7.8%	7
31-40%	10.0%	9
21-30%	11.1%	10
11-20%	11.1%	10
1-10%	22.2%	20
None	8.9%	8
answered question		90
skipped question		83

16. FAILED ITERATIVE: What percentage of your iterative projects have been "failures" within your organization?

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	Response Percent	Response Count
Don't Know	18.9%	17
91-100%	0.0%	0
81-90%	0.0%	0
71-80%	0.0%	0
61-70%	0.0%	0
51-60%	1.1%	1
41-50%	1.1%	1
31-40%	0.0%	0
21-30%	7.8%	7
11-20%	8.9%	8
1-10%	28.9%	26
None	33.3%	30
answered question		90
skipped question		83

17. TIME and ITERATIVE: When it comes to time/schedule, what is your experience regarding the effectiveness of iterative software development teams?

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answered question		90
skipped question		83

17. TIME and ITERATIVE: When it comes to time/schedule, what is your experience regarding the effectiveness of iterative software development teams?

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	Response Percent	Response Count
Not Applicable	3.3%	3
Very Effective	27.8%	25
<b>Effective</b>	<b>46.7%</b>	<b>42</b>
Neutral	16.7%	15
Ineffective	4.4%	4
Very Ineffective	1.1%	1
answered question		90
skipped question		83

18. ROI and ITERATIVE: When it comes to effective use of return on investment (ROI), at is your experience regarding the effectiveness of iterative software development teams?

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	Response Percent	Response Count
Not Applicable	7.8%	7
Very Effective	23.3%	21
<b>Effective</b>	<b>37.8%</b>	<b>34</b>
Neutral	24.4%	22
Ineffective	5.6%	5
Very Ineffective	1.1%	1
answered question		90
skipped question		83

19. VALUE and ITERATIVE: When it comes to ability to deliver a solution which meets the actual needs of it's stakeholders, what is your experience regarding the effectiveness of iterative software development teams?

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	Response Percent	Response Count
Not Applicable	2.2%	2
<b>Very Effective</b>	<b>37.8%</b>	<b>34</b>
Effective	36.7%	33
Neutral	21.1%	19
Ineffective	1.1%	1
Very Ineffective	1.1%	1
answered question		90
skipped question		83



20. QUALITY and ITERATIVE: When it comes to the quality of the system delivered, what is your experience regarding the effectiveness of iterative software development teams?

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	Response Percent	Response Count
Not Applicable	2.2%	2
Very Effective	18.9%	17
<b>Effective</b>	<b>47.8%</b>	<b>43</b>
Neutral	23.3%	21
Ineffective	4.4%	4
Very Ineffective	3.3%	3
answered question		90
skipped question		83

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#### PAGE: AGILE DEVELOPMENT

21. AGILE PERCENTAGE: How many of the projects within your IT department would you consider to be mostly agile?

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	Response Percent	Response Count
91-100%	15.3%	15
81-90%	14.3%	14
71-80%	4.1%	4
61-70%	1.0%	1
51-60%	3.1%	3
41-50%	4.1%	4
31-40%	5.1%	5
21-30%	13.3%	13
11-20%	8.2%	8
1-10%	13.3%	13
<b>None</b>	<b>18.4%</b>	<b>18</b>
answered question		98
skipped question		75

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#### PAGE: AGILE SOFTWARE DEVELOPMENT PROJECTS

22. SUCCESSFUL AGILE: What percentage of your agile projects have been "successful" within your organization?

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	Response Percent	Response Count
Don't Know	21.3%	16
answered question		75
skipped question		98

22. SUCCESSFUL AGILE: What percentage of your agile projects have been "successful" within your organization?

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<b>91-100%</b>	<b>22.7%</b>	<b>17</b>
<b>81-90%</b>	<b>22.7%</b>	<b>17</b>
71-80%	5.3%	4
61-70%	2.7%	2
51-60%	9.3%	7
41-50%	5.3%	4
31-40%	1.3%	1
21-30%	2.7%	2
11-20%	1.3%	1
1-10%	2.7%	2
None	2.7%	2
<b>answered question</b>		<b>75</b>
<b>skipped question</b>		<b>98</b>

23. CHALLENGED AGILE: What percentage of your agile projects have been "challenged" within your organization?

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	Response Percent	Response Count
<b>Don't Know</b>	<b>20.0%</b>	<b>15</b>
91-100%	4.0%	3
81-90%	4.0%	3
71-80%	6.7%	5
61-70%	2.7%	2
51-60%	4.0%	3
41-50%	5.3%	4
31-40%	10.7%	8
21-30%	9.3%	7
11-20%	10.7%	8
1-10%	14.7%	11
None	8.0%	6
<b>answered question</b>		<b>75</b>
<b>skipped question</b>		<b>98</b>

24. FAILED AGILE: What percentage of your agile projects have been "failures" within your organization?

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	Response Percent	Response Count
<b>Don't Know</b>	<b>29.3%</b>	<b>22</b>
<b>answered question</b>		<b>75</b>
<b>skipped question</b>		<b>98</b>

24. FAILED AGILE: What percentage of your agile projects have been "failures" within your organization?

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91-100%	0.0%	0
81-90%	0.0%	0
71-80%	1.3%	1
61-70%	0.0%	0
51-60%	0.0%	0
41-50%	0.0%	0
31-40%	0.0%	0
21-30%	5.3%	4
11-20%	8.0%	6
1-10%	21.3%	16
<b>None</b>	<b>34.7%</b>	<b>26</b>

answered question 75

skipped question 98

25. TIME and AGILE: When it comes to time/schedule, what is your experience regarding the effectiveness of agile software development teams?

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	Response Percent	Response Count
Not Applicable	9.3%	7
Very Effective	25.3%	19
<b>Effective</b>	<b>37.3%</b>	<b>28</b>
Neutral	17.3%	13
Ineffective	10.7%	8
Very Ineffective	0.0%	0

answered question 75

skipped question 98

26. ROI and AGILE: When it comes to effective use of return on investment (ROI), what is your experience regarding the effectiveness of agile software development teams?

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	Response Percent	Response Count
Not Applicable	13.3%	10
Very Effective	32.0%	24
<b>Effective</b>	<b>33.3%</b>	<b>25</b>
Neutral	17.3%	13
Ineffective	4.0%	3
Very Ineffective	0.0%	0

answered question 75

skipped question 98

27. VALUE and AGILE: When it comes to ability to deliver a solution which meets the actual needs of it's stakeholders, what is your experience regarding the effectiveness of agile software development teams? [Create Chart](#) [Download](#)

	Response Percent	Response Count
Not Applicable	10.7%	8
<b>Very Effective</b>	<b>45.3%</b>	<b>34</b>
Effective	26.7%	20
Neutral	13.3%	10
Ineffective	4.0%	3
Very Ineffective	0.0%	0
answered question		75
skipped question		98

28. QUALITY and AGILE: When it comes to the quality of the system delivered, what is your experience regarding the effectiveness of agile software development teams? [Create Chart](#) [Download](#)

	Response Percent	Response Count
Not Applicable	9.3%	7
Very Effective	18.7%	14
<b>Effective</b>	<b>45.3%</b>	<b>34</b>
Neutral	18.7%	14
Ineffective	6.7%	5
Very Ineffective	1.3%	1
answered question		75
skipped question		98

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#### PAGE: TRADITIONAL DEVELOPMENT

29. TRADITIONAL PERCENTAGE: How many of the projects within your IT department would you consider to be mostly traditional? [Create Chart](#) [Download](#)

	Response Percent	Response Count
91-100%	6.5%	6
81-90%	5.4%	5
71-80%	9.8%	9
61-70%	4.3%	4
51-60%	3.3%	3
41-50%	8.7%	8
31-40%	5.4%	5
answered question		92
skipped question		81

29. TRADITIONAL PERCENTAGE: How many of the projects within your IT department would you consider to be mostly traditional?

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21-30%	3.3%	3
11-20%	6.5%	6
1-10%	16.3%	15
<b>None</b>	<b>30.4%</b>	<b>28</b>
<b>answered question</b>		<b>92</b>
<b>skipped question</b>		<b>81</b>

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#### PAGE: TRADITIONAL SOFTWARE DEVELOPMENT PROJECTS

30. SUCCESSFUL TRADITIONAL: What percentage of your traditional projects have been "successful" within your organization?

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	Response Percent	Response Count
<b>Don't Know</b>	<b>20.6%</b>	<b>13</b>
91-100%	11.1%	7
81-90%	7.9%	5
71-80%	9.5%	6
61-70%	4.8%	3
51-60%	9.5%	6
41-50%	15.9%	10
31-40%	3.2%	2
21-30%	11.1%	7
11-20%	4.8%	3
1-10%	0.0%	0
<b>None</b>	<b>1.6%</b>	<b>1</b>
<b>answered question</b>		<b>63</b>
<b>skipped question</b>		<b>110</b>

31. CHALLENGED TRADITIONAL: What percentage of your traditional projects have been "challenged" within your organization?

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	Response Percent	Response Count
<b>Don't Know</b>	<b>23.8%</b>	<b>15</b>
91-100%	1.6%	1
81-90%	6.3%	4
71-80%	7.9%	5
61-70%	1.6%	1
51-60%	4.8%	3
<b>answered question</b>		<b>63</b>
<b>skipped question</b>		<b>110</b>

31. CHALLENGED TRADITIONAL: What percentage of your traditional projects have been "challenged" within your organization?

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41-50%	6.3%	4
31-40%	7.9%	5
21-30%	14.3%	9
11-20%	12.7%	8
1-10%	9.5%	6
None	3.2%	2
answered question		63
skipped question		110

32. FAILED TRADITIONAL: What percentage of your traditional projects have been "failures" within your organization?

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	Response Percent	Response Count
Don't Know	27.0%	17
91-100%	0.0%	0
81-90%	1.6%	1
71-80%	3.2%	2
61-70%	1.6%	1
51-60%	6.3%	4
41-50%	1.6%	1
31-40%	1.6%	1
21-30%	9.5%	6
11-20%	14.3%	9
1-10%	20.6%	13
None	12.7%	8
answered question		63
skipped question		110

33. TIME and TRADITIONAL: When it comes to time/schedule, what is your experience regarding the effectiveness of traditional software development teams?

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	Response Percent	Response Count
Not Applicable	9.5%	6
Very Effective	9.5%	6
Effective	22.2%	14
Neutral	17.5%	11
Ineffective	28.6%	18
Very Ineffective	12.7%	8
answered question		63
skipped question		110

34. ROI and TRADITIONAL: When it comes to effective use of return on investment (ROI), what is your experience regarding the effectiveness of traditional software development teams? [Create Chart](#) [Download](#)

	Response Percent	Response Count
Not Applicable	14.3%	9
Very Effective	7.9%	5
Effective	20.6%	13
<b>Neutral</b>	<b>36.5%</b>	<b>23</b>
Ineffective	12.7%	8
Very Ineffective	7.9%	5
answered question		63
skipped question		110

35. VALUE and TRADITIONAL: When it comes to ability to deliver a solution which meets the actual needs of it's stakeholders, what is your experience regarding the effectiveness of traditional software development teams? [Create Chart](#) [Download](#)

	Response Percent	Response Count
Not Applicable	9.5%	6
Very Effective	3.2%	2
<b>Effective</b>	<b>31.7%</b>	<b>20</b>
Neutral	25.4%	16
Ineffective	23.8%	15
Very Ineffective	6.3%	4
answered question		63
skipped question		110

36. QUALITY and TRADITIONAL: When it comes to the quality of the system delivered, what is your experience regarding the effectiveness of traditional software development teams? [Create Chart](#) [Download](#)

	Response Percent	Response Count
Not Applicable	9.5%	6
Very Effective	12.7%	8
<b>Effective</b>	<b>36.5%</b>	<b>23</b>
Neutral	20.6%	13
Ineffective	14.3%	9
Very Ineffective	6.3%	4
answered question		63
skipped question		110

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37. LEAN PERCENTAGE: How many of the projects within your IT department would you consider to be applying lean strategies? Note that some projects may still be mostly iterative/agile/traditional/ad hoc in nature yet still be applying lean ideas.

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	Response Percent	Response Count
91-100%	4.4%	4
81-90%	2.2%	2
71-80%	1.1%	1
61-70%	3.3%	3
51-60%	2.2%	2
41-50%	0.0%	0
31-40%	3.3%	3
21-30%	4.4%	4
11-20%	1.1%	1
1-10%	8.8%	8
<b>None</b>	<b>69.2%</b>	<b>63</b>
<b>answered question</b>		<b>91</b>
<b>skipped question</b>		<b>82</b>

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#### PAGE: LEAN SOFTWARE DEVELOPMENT PROJECTS

38. SUCCESSFUL LEAN: What percentage of your lean projects have been "successful" within your organization?

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	Response Percent	Response Count
<b>Don't Know</b>	<b>30.8%</b>	<b>8</b>
91-100%	26.9%	7
81-90%	11.5%	3
71-80%	7.7%	2
61-70%	7.7%	2
51-60%	7.7%	2
41-50%	0.0%	0
31-40%	0.0%	0
21-30%	0.0%	0
11-20%	7.7%	2
1-10%	0.0%	0
<b>None</b>	<b>0.0%</b>	<b>0</b>
<b>answered question</b>		<b>26</b>
<b>skipped question</b>		<b>147</b>



39. CHALLENGED LEAN: What percentage of your lean projects have been "challenged" within your organization?

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	Response Percent	Response Count
<b>Don't Know</b>	<b>34.6%</b>	<b>9</b>
<b>91-100%</b>	0.0%	0
<b>81-90%</b>	7.7%	2
<b>71-80%</b>	0.0%	0
<b>61-70%</b>	0.0%	0
<b>51-60%</b>	3.8%	1
<b>41-50%</b>	0.0%	0
<b>31-40%</b>	7.7%	2
<b>21-30%</b>	3.8%	1
<b>11-20%</b>	3.8%	1
<b>1-10%</b>	23.1%	6
<b>None</b>	15.4%	4
<b>answered question</b>		<b>26</b>
<b>skipped question</b>		<b>147</b>

40. FAILED LEAN: What percentage of your lean projects have been "failures" within your organization?

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	Response Percent	Response Count
<b>Don't Know</b>	<b>34.6%</b>	<b>9</b>
<b>91-100%</b>	0.0%	0
<b>81-90%</b>	0.0%	0
<b>71-80%</b>	3.8%	1
<b>61-70%</b>	0.0%	0
<b>51-60%</b>	0.0%	0
<b>41-50%</b>	0.0%	0
<b>31-40%</b>	0.0%	0
<b>21-30%</b>	0.0%	0
<b>11-20%</b>	7.7%	2
<b>1-10%</b>	19.2%	5
<b>None</b>	<b>34.6%</b>	<b>9</b>
<b>answered question</b>		<b>26</b>
<b>skipped question</b>		<b>147</b>

41. TIME and LEAN: When it comes to time/schedule, what is your experience regarding the effectiveness of lean software development teams?

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<b>answered question</b>		<b>26</b>
<b>skipped question</b>		<b>147</b>

41. TIME and LEAN: When it comes to time/schedule, what is your experience regarding the effectiveness of lean software development teams?

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	Response Percent	Response Count
Not Applicable	19.2%	5
Very Effective	26.9%	7
<b>Effective</b>	<b>42.3%</b>	<b>11</b>
Neutral	7.7%	2
Ineffective	3.8%	1
Very Ineffective	0.0%	0
answered question		26
skipped question		147

42. ROI and LEAN: When it comes to effective use of return on investment (ROI), what is your experience regarding the effectiveness of lean software development teams?

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	Response Percent	Response Count
Not Applicable	23.1%	6
Very Effective	26.9%	7
<b>Effective</b>	<b>38.5%</b>	<b>10</b>
Neutral	11.5%	3
Ineffective	0.0%	0
Very Ineffective	0.0%	0
answered question		26
skipped question		147

43. VALUE and LEAN: When it comes to ability to deliver a solution which meets the actual needs of it's stakeholders, what is your experience regarding the effectiveness of lean software development teams?

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	Response Percent	Response Count
Not Applicable	19.2%	5
Very Effective	30.8%	8
<b>Effective</b>	<b>34.6%</b>	<b>9</b>
Neutral	7.7%	2
Ineffective	7.7%	2
Very Ineffective	0.0%	0
answered question		26
skipped question		147

44. QUALITY and LEAN: When it comes to the quality of the system delivered, what is your experience regarding the effectiveness of lean software development teams?

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	Response Percent	Response Count
Not Applicable	19.2%	5
Very Effective	23.1%	6
<b>Effective</b>	<b>34.6%</b>	<b>9</b>
Neutral	19.2%	5
Ineffective	3.8%	1
Very Ineffective	0.0%	0
answered question		26
skipped question		147

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PAGE: WHO ARE YOU?

45. Which best describes your current position?

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	Response Percent	Response Count
Business Stakeholder	3.4%	3
Data Professional	4.5%	4
<b>Developer/Modeler</b>	<b>40.9%</b>	<b>36</b>
Operations/Support	1.1%	1
IT Manager	14.8%	13
Project Manager	22.7%	20
QA/Test	1.1%	1
Other	11.4%	10
answered question		88
skipped question		85

46. How many years of work experience do you have?

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	Response Percent	Response Count
None	1.1%	1
Less than 2 years	1.1%	1
2 to 5 years	6.8%	6
5 to 10 years	12.5%	11
<b>10 to 20 years</b>	<b>43.2%</b>	<b>38</b>
20+ years	35.2%	31
answered question		88
skipped question		85

## 47. Number of IT people in your organization

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	Response Percent	Response Count
1 to 10	13.6%	12
<b>11 to 50</b>	<b>22.7%</b>	<b>20</b>
51 to 100	17.0%	15
101 to 500	21.6%	19
501 to 1000	11.4%	10
1000+	13.6%	12
<b>answered question</b>		<b>88</b>
<b>skipped question</b>		<b>85</b>

## 48. Which sector is your organization primarily in?

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	Response Percent	Response Count
Financial	12.5%	11
Government	10.2%	9
Manufacturing	5.7%	5
Retail	5.7%	5
Shipping	0.0%	0
<b>Technology (inc. Software)</b>	<b>47.7%</b>	<b>42</b>
Other	18.2%	16
<b>answered question</b>		<b>88</b>
<b>skipped question</b>		<b>85</b>

## 49. Where are you located?

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	Response Percent	Response Count
<b>North America</b>	<b>46.6%</b>	<b>41</b>
South/Central America	6.8%	6
Europe	30.7%	27
Asia	9.1%	8
Australia	3.4%	3
Africa	3.4%	3
<b>answered question</b>		<b>88</b>
<b>skipped question</b>		<b>85</b>

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PAGE: THANK YOU...

50. Please provide your email address so we may contact you if you are drawn. Your email address will not be used for any other purpose and will be kept private.		<a href="#">Download</a>
		Response
		Count
<a href="#">Show Responses</a>		75
answered question		75
skipped question		98

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