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SAA July 2013 Agile State of the Art Survey

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Response Summary

Total Started Survey: 161
Total Finished Survey: 123 (76.4%)

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| PAGE: WELCOME | | |
|---|------------------------------|--------------------------|
| 1. I will be answering this survey from the point of view of: | Create Chart | Download |
| | Response Percent | Response Count |
| I currently work on a team applying agile techniques | 50.9% | 81 |
| I currently work on a team where we are trying to become more agile | 22.0% | 35 |
| I am not currently working on a team applying agile techniques, but have in the past (and will discuss the most recent one) | 17.0% | 27 |
| None of the above | 10.1% | 16 |
| answered question | | 159 |
| skipped question | | 2 |

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| PAGE: YOUR PROJECT | | |
|--|------------------------------|--------------------------|
| 2. TEAM SIZE: How many IT people are/were on the team? | Create Chart | Download |
| | Response Percent | Response Count |
| 1-5 | 24.0% | 30 |
| 6-10 | 37.6% | 47 |
| 11-20 | 18.4% | 23 |
| 21-50 | 8.8% | 11 |
| 51-100 | 6.4% | 8 |
| 101-200 | 2.4% | 3 |
| 201-500 | 1.6% | 2 |
| 501+ | 0.8% | 1 |
| Don't Know | 0.0% | 0 |
| answered question | | 125 |
| skipped question | | 36 |

3. CHARACTERISTICS: Which characteristics apply to the project? [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|--|--------------------------|-------------------|
| The team has regular access to stakeholders | 74.8% | 92 |
| There are many types of stakeholders | 72.4% | 89 |
| Regulatory compliance (e.g. FDA, Sarbox) is an issue | 32.5% | 40 |
| We are CMMI compliant | 4.9% | 6 |
| This is a mission-critical project | 46.3% | 57 |
| Our system accesses legacy data | 50.4% | 62 |
| Our system integrates with legacy systems/components | 71.5% | 88 |
| | answered question | 123 |
| | skipped question | 38 |

4. TYPE: The type of project is best described as... [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|---|--|-------------------|
| Application development (new) | 35.3% | 42 |
| Application development (evolution of existing) | 40.3% | 48 |
| Package configuration (new) | 0.8% | 1 |
| Package configuration (evolution) | 0.8% | 1 |
| System integration (new) | 3.4% | 4 |
| System integration (evolution) | 2.5% | 3 |
| Data warehouse/business intelligence/big data | 2.5% | 3 |
| Infrastructure (e.g. network, middleware, telephony...) | 0.8% | 1 |
| System replacement/rewrite/modernization | 10.9% | 13 |
| Replatforming/migration | 2.5% | 3 |
| | Other (please specify) Show Responses | 8 |
| | answered question | 119 |
| | skipped question | 42 |

5. PROJECT INITIATION: How long did it take for your project team to get started? [Create Chart](#) [Download](#)
 This would include initial modeling, initial release planning, backlog population, obtaining initial funding, identifying initial team members, setting up the initial team environment, initial UI prototyping, and so on. This effort is often referred to as Sprint 0 (and sometimes pre-Sprint 0), Iteration 0, the Warm Up phase/sprint/iteration, or the Inception phase/sprint/iteration. Choose the best answer.

| | Response Percent | Response Count |
|----------|--------------------------|-------------------|
| < 1 week | 6.4% | 8 |
| | answered question | 125 |
| | skipped question | 36 |

5. PROJECT INITIATION: How long did it take for your project team to get started? [Create Chart](#) [Download](#)
 This would include initial modeling, initial release planning, backlog population, obtaining initial funding, identifying initial team members, setting up the initial team environment, initial UI prototyping, and so on. This effort is often referred to as Sprint 0 (and sometimes pre-Sprint 0), Iteration 0, the Warm Up phase/sprint/iteration, or the Inception phase/sprint/iteration. Choose the best answer.

| | | |
|--------------------------|-------|------------|
| 1 week | 7.2% | 9 |
| 2 weeks | 12.8% | 16 |
| 3 weeks | 12.8% | 16 |
| 4 weeks | 14.4% | 18 |
| 5-6 weeks | 11.2% | 14 |
| 7-8 weeks | 3.2% | 4 |
| > 8 weeks | 17.6% | 22 |
| Don't know | 14.4% | 18 |
| answered question | | 125 |
| skipped question | | 36 |

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PAGE: PROJECT INITIATION ACTIVITIES

6. INITIAL REQUIREMENTS: What was your team's approach to initial requirements modeling? Check all that apply. [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|--|---------------------|-------------------|
| Backlog population | 63.0% | 68 |
| High-level modeling using whiteboards and paper | 57.4% | 62 |
| High-level modeling using drawing tools (e.g. Visio) | 29.6% | 32 |
| High-level modeling using modeling/CASE tools | 12.0% | 13 |
| Detailed modeling using whiteboards and paper | 14.8% | 16 |
| Detailed modeling using drawing tools | 6.5% | 7 |
| Detailed modeling using modeling/CASE tools | 12.0% | 13 |
| Initial models were provided to us | 11.1% | 12 |
| Enterprise models used as reference | 13.0% | 14 |
| Industry models used as reference | 1.9% | 2 |
| No modeling at all | 10.2% | 11 |
| Other (please specify) Show Responses | | 3 |
| answered question | | 108 |
| skipped question | | 53 |

7. INITIAL ARCHITECTURE: What was your team's approach to initial architecture modeling? Check all that apply. [Create Chart](#) [Download](#)

| | |
|--------------------------|------------|
| answered question | 103 |
| skipped question | 58 |

7. INITIAL ARCHITECTURE: What was your team's approach to initial architecture modeling? Check all that apply. [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|--|---------------------|-------------------|
| High-level modeling using whiteboards and paper | 61.2% | 63 |
| High-level modeling using drawing tools | 33.0% | 34 |
| High-level modeling using modeling/CASE tools | 18.4% | 19 |
| Detailed modeling using whiteboards and paper | 13.6% | 14 |
| Detailed modeling using drawing tools | 10.7% | 11 |
| Detailed modeling using modeling/CASE tools | 12.6% | 13 |
| Initial models were provided to us | 6.8% | 7 |
| Enterprise models used as reference | 24.3% | 25 |
| Industry models used as reference | 2.9% | 3 |
| No modeling at all | 7.8% | 8 |
| Other (please specify) Show Responses | | 7 |
| answered question | | 103 |
| skipped question | | 58 |

8. COST ESTIMATION: How did your team approach initial cost estimation? Please check all that apply. [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|---|---------------------|-------------------|
| High-level estimate based on traditional estimation technique (e.g. COCOMO II, Function Points) | 6.4% | 7 |
| High-level estimate based on agile estimation technique (e.g. planning poker) | 42.7% | 47 |
| High-level estimate based on a reasonable guess of experience person(s) | 47.3% | 52 |
| Detailed estimate based on traditional estimation technique | 11.8% | 13 |
| Detailed estimate based on agile estimation technique | 18.2% | 20 |
| Detailed estimate based on a reasonable guess of experience person(s) | 21.8% | 24 |
| No initial estimate at all | 6.4% | 7 |
| Don't know | 7.3% | 8 |
| Other (please specify) Show Responses | | 5 |
| answered question | | 110 |
| skipped question | | 51 |

9. FUNDING STRATEGY: What approach to funding was taken? [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|--|---------------------|-------------------|
| Fixed price/estimate | 27.3% | 30 |
| Staged-gate funding (funds are provided in several "chunks" over time) | 18.2% | 20 |
| Time and materials with delivery bonus(s) | 1.8% | 2 |
| Time and materials | 21.8% | 24 |
| Continuous/drip funding | 15.5% | 17 |
| We are still negotiating this | 4.5% | 5 |
| Don't know | 10.9% | 12 |
| Other (please specify) Show Responses | | 6 |
| answered question | | 110 |
| skipped question | | 51 |

10. INITIAL SCHEDULE: How did your team approach initial scheduling? [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|--------------------------------|---------------------|-------------------|
| No initial project schedule | 10.0% | 11 |
| High-level release plan | 79.1% | 87 |
| Detailed schedule | 9.1% | 10 |
| Don't know | 1.8% | 2 |
| Other (please specify) | | 0 |
| answered question | | 110 |
| skipped question | | 51 |

11. END DATE: Is there a deadline? [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|---|---------------------|-------------------|
| Yes, the end date is firm and based on business need | 44.5% | 49 |
| Yes, the end date is firm and defined by legislation | 6.4% | 7 |
| Yes, we have promised an end date but it may change | 28.2% | 31 |
| No, we will ship when our stakeholders tell us to | 11.8% | 13 |
| No, we are still negotiating | 5.5% | 6 |
| Don't know | 3.6% | 4 |
| Other (please specify) Show Responses | | 4 |
| answered question | | 110 |
| skipped question | | 51 |

12. JUSTIFICATION: Did you need to justify this project to obtain funding? Check all that apply. [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|--|------------------|----------------|
| We had to estimate the return on investment (ROI) | 30.1% | 28 |
| We had to estimate the net present value (NPV) | 10.8% | 10 |
| We had to show that our proposed solution was technically feasible | 53.8% | 50 |
| We had to show that our proposed solution could be supported by our operations group | 21.5% | 20 |
| We had to show that we considered commercial packages | 9.7% | 9 |
| We had to show that we considered offshoring the project | 5.4% | 5 |
| We had to show that our stakeholders agreed to the scope | 61.3% | 57 |
| Other (please specify) Show Responses | | 11 |
| answered question | | 93 |
| skipped question | | 68 |

13. VISION: We had to produce a project vision, or something similar such as a project charter or stakeholder goals document, as part of project initiation. This may have been in any format, including but not limited to a document, a wiki page, or a presentation slide deck. [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|--------------------------|------------------|----------------|
| Yes | 68.2% | 75 |
| No | 27.3% | 30 |
| Don't Know | 4.5% | 5 |
| answered question | | 110 |
| skipped question | | 51 |

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PAGE: WHO ARE YOU?

14. DEPARTMENT SIZE: Number of IT/Systems/Development people in your organization [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|--------------------------|------------------|----------------|
| 1 to 10 | 17.8% | 19 |
| 11 to 50 | 14.0% | 15 |
| 51 to 100 | 11.2% | 12 |
| 101 to 500 | 34.6% | 37 |
| 501 to 1000 | 7.5% | 8 |
| answered question | | 107 |
| skipped question | | 54 |

14. DEPARTMENT SIZE: Number of IT/Systems/Development people in your organization [Create Chart](#) [Download](#)

| | | |
|--------------------------|-------|------------|
| 1000+ | 15.0% | 16 |
| answered question | | 107 |
| skipped question | | 54 |

15. SECTOR: Which sector is your organization primarily in? [Create Chart](#) [Download](#)

| | Response Percent | Response Count |
|-----------------------------------|------------------|----------------|
| e-Commerce | 2.8% | 3 |
| Financial | 16.8% | 18 |
| Government | 13.1% | 14 |
| IT Consulting | 15.9% | 17 |
| Manufacturing | 1.9% | 2 |
| Retail | 7.5% | 8 |
| Shipping | 0.9% | 1 |
| Technology (inc. Software) | 29.9% | 32 |
| Other | 11.2% | 12 |
| answered question | | 107 |
| skipped question | | 54 |

16. Please provide your email address so we may enter you in the drawing to potentially win one of five copies of "Disciplined Agile Delivery " by Scott Ambler and Mark Lines. Your email address will not be used for any other purpose and will be kept private. [Download](#)

| | Response Count |
|--------------------------------|----------------|
| Show Responses | 101 |
| answered question | 101 |
| skipped question | 60 |

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