

## Scott Ambler's State of the IT Union Survey (December 2010) [Edit](#)

[Default Report](#)
[+ Add Report](#)

### Response Summary

Total Started Survey: 235  
Total Completed Survey: 187 (79.6%)

[Show this Page Only](#)

#### PAGE: YOUR ENVIRONMENT

1. PROJECT TYPES: Within your organization, what type of projects do you currently have underway (check all that apply)?

[Create Chart](#)
[Download](#)

	Response Percent	Response Count
Ad-hoc	47.7%	112
Traditional	49.8%	117
Iterative	43.4%	102
Agile	40.4%	95
Lean	7.2%	17
Hybrid	32.3%	76
	answered question	235
	skipped question	0

2. PROJECT TYPE: I will be answering this survey from the point of view of the software delivery project which was most recently completed. This project may have been either delivered or cancelled. In the case of a hybrid project choose the dominant paradigm.

[Create Chart](#)
[Download](#)

	Response Percent	Response Count
Ad-hoc	17.7%	41
Traditional	23.8%	55
Iterative	24.2%	56
Agile	27.7%	64
Lean	3.5%	8
	answered question	231
	skipped question	4

**2. PROJECT TYPE:** I will be answering this survey from the point of view of the software delivery project which was most recently completed. This project may have been either delivered or cancelled. In the case of a hybrid project choose the dominant paradigm. [Create Chart](#) [Download](#)

Not Applicable	3.0%	7
		<b>answered question</b> 231
		<b>skipped question</b> 4

Show this Page Only

PAGE: THE QUESTIONS

**3. DELIVERY STATUS:** The project was [Create Chart](#) [Download](#)

	Response Percent	Response Count
Delivered	97.2%	176
Cancelled	2.8%	5
		<b>answered question</b> 181
		<b>skipped question</b> 54

**4. PROJECT STATUS:** What was the status of the project? The project was considered successful if it pretty much met all of its success criteria, challenged if it clearly missed one or more criteria although, and failed if it missed most criteria. [Create Chart](#) [Download](#)

	Response Percent	Response Count
Successful	70.7%	128
Challenged	26.0%	47
Failed	0.6%	1
Don't know	2.8%	5
		<b>answered question</b> 181
		<b>skipped question</b> 54

**5. INITIAL ESTIMATE:** The team's approach to the initial estimate was [Create Chart](#) [Download](#)

	Response Percent	Response Count
We didn't produce one	25.4%	46
Exact	6.1%	11
		<b>answered question</b> 181
		<b>skipped question</b> 54

**5. INITIAL ESTIMATE: The team's approach to the initial estimate was**[Create Chart](#)[Download](#)

	Response Percent	Response Count
Within a 5% range	7.7%	14
Within a 10% range	11.0%	20
Within a 15% range	8.3%	15
Within a 20% range	8.3%	15
Within a 25% range	11.0%	20
Within a 50% range	7.2%	13
More than a 50% range	6.6%	12
Don't know	8.3%	15
<b>answered question</b>		<b>181</b>
<b>skipped question</b>		<b>54</b>

**6. ACTUALS: The actual cost of the project**[Create Chart](#)[Download](#)

	Response Percent	Response Count
We didn't track actual costs against the original budget	36.5%	66
Within 5% of the original budget	9.4%	17
Within 10% of the original budget	10.5%	19
Within 15% of the original budget	5.5%	10
Within 20% of the original budget	4.4%	8
Within 25% of the original budget	6.6%	12
Within 50% of the original budget	4.4%	8
Within 75% of the original budget	1.1%	2
More than 75% different than the original budget	5.0%	9
Don't know	16.6%	30
Other (please specify) <a href="#">Show Responses</a>		5
<b>answered question</b>		<b>181</b>
<b>skipped question</b>		<b>54</b>

**7. SCOPE STRATEGIES: What scoping/requirements management strategies did your project team apply to stay out of trouble or when in trouble to help get them out of it? Check all that apply.**

	Response Percent	Response Count
Implemented functionality in priority order	64.1%	116
Produced a potentially shippable solution on a regular basis	34.8%	63
Towards "the end" we de-scoped to complete the project	22.1%	40
Avoided "scope creep" via a change control/management process	29.3%	53
Produced a detailed requirements specification early in the project	26.5%	48
Built the solution according to the specification	29.3%	53
Allowed requirements to change throughout project	50.3%	91
Had a flexible scope from the beginning of the project	37.6%	68
None of the above	1.7%	3
	<b>answered question</b>	<b>181</b>
	<b>skipped question</b>	<b>54</b>

**8. SCHEDULE STRATEGIES: What scheduling strategies did your project team apply to stay out of trouble or when in trouble to help get them out of it? Check all that apply.**

	Response Percent	Response Count
Padded the schedule	21.0%	38
Presented a ranged schedule	18.2%	33
Updated the schedule throughout the project	50.8%	92
Towards "the end" we extended the schedule to complete the project	21.5%	39
At project completion we changed the original schedule to reflect the actuals	3.3%	6
Had a flexible schedule from the beginning of the project	29.8%	54
None of the above	13.8%	25
	<b>answered question</b>	<b>181</b>
	<b>skipped question</b>	<b>54</b>

**9. BUDGET STRATEGIES: What budget/funding strategies did your project team apply to stay out of trouble or when in trouble to help get them out of it? Check all that apply.**

[Create Chart](#)
[Download](#)

	Response Percent	Response Count
Padded the budget	8.8%	16
Presented a ranged estimate	17.7%	32
Updated the budget throughout the project	16.6%	30
Towards "the end" we requested extra funds to complete the project	9.9%	18
Took a "stage gate" approach to funding	8.3%	15
At project completion we changed the original estimate to reflect the actuals	1.1%	2
Had a flexible budget from the beginning of the project	21.0%	38
Our team accepted the cost overrun	16.6%	30
None of the above	37.6%	68
	answered question	181
	skipped question	54

**10. PROCESS STRATEGIES: What process/organizational strategies did your project team apply to stay out of trouble or when in trouble to help get them out of it? Check all that apply.**

[Create Chart](#)
[Download](#)

	Response Percent	Response Count
Added people to the team	32.0%	58
Removed people from the team	9.9%	18
Did overtime	50.8%	92
Reduced testing	17.7%	32
Reduced documentation	18.2%	33
Compromised quality	14.9%	27
Stopped following some aspects of the process	12.2%	22
Reduced meetings	13.3%	24
Cancelled vacations	12.7%	23
Cancelled training	7.2%	13
	answered question	181
	skipped question	54

**10. PROCESS STRATEGIES: What process/organizational strategies did your project team apply to stay out of trouble or when in trouble to help get them out of it? Check all that apply.** [Create Chart](#) [Download](#)

None of the above	27.1%	49
		<b>answered question</b> <b>181</b>
		<b>skipped question</b> <b>54</b>

**11. GOVERNANCE: How would you rate your organization's governance effort for your project?** [Create Chart](#) [Download](#)

	Response Percent	Response Count
I don't know what governance is	16.0%	29
We didn't have a governance program for this project	38.1%	69
The governance program generally helped	19.3%	35
The governance program was neither helpful nor harmful	21.0%	38
The governance program was generally a hindrance	5.5%	10
		<b>answered question</b> <b>181</b>
		<b>skipped question</b> <b>54</b>

Show this Page Only

PAGE: WHO ARE YOU?

**12. POSITION: Which best describes your current position?** [Create Chart](#) [Download](#)

	Response Percent	Response Count
Agile Team Member	5.3%	10
Architect/Architecture Owner	15.0%	28
Business Analyst	3.2%	6
Business Stakeholder	1.1%	2
Data Professional	3.7%	7
Designer	2.7%	5
Developer	40.6%	76
IT Manager	9.1%	17
		<b>answered question</b> <b>187</b>
		<b>skipped question</b> <b>48</b>

**12. POSITION: Which best describes your current position?**[Create Chart](#)[Download](#)

Operations/Support	1.1%	2
Project Manager	10.7%	20
QA/Test	2.1%	4
Other	2.1%	4
IT Manager	1.6%	3
Operations/Support	1.1%	2
Product Owner	0.5%	1

answered question **187**skipped question **48****13. EXPERIENCE: How many years of work experience do you have?**[Create Chart](#)[Download](#)

	Response Percent	Response Count
None	0.0%	0
Less than 2 years	1.1%	2
2 to 5 years	4.8%	9
5 to 10 years	4.3%	8
10 to 20 years	42.2%	79
20+ years	47.6%	89

answered question **187**skipped question **48****14. DEPARTMENT SIZE: Number of IT/Systems/Development people in your organization**[Create Chart](#)[Download](#)

	Response Percent	Response Count
1 to 10	32.1%	60
11 to 50	33.2%	62
51 to 100	8.0%	15
101 to 500	16.0%	30
501 to 1000	3.7%	7

answered question **187**skipped question **48**

**14. DEPARTMENT SIZE: Number of IT/Systems/Development people in your organization**
[Create Chart](#)
[Download](#)

Department Size	Response Percent	Response Count
1000+	7.0%	13

answered question	187
-------------------	-----

skipped question	48
------------------	----

**15. SECTOR: Which sector is your organization primarily in?**
[Create Chart](#)
[Download](#)

Sector	Response Percent	Response Count
e-Commerce	2.1%	4
Financial	11.8%	22
Government	9.6%	18
IT Consulting	6.4%	12
Manufacturing	8.6%	16
Retail	2.1%	4
Shipping	0.5%	1
Technology (inc. Software)	39.0%	73
Other	19.8%	37

answered question	187
-------------------	-----

skipped question	48
------------------	----

**16. LOCATION: Where are you located?**
[Create Chart](#)
[Download](#)

Location	Response Percent	Response Count
North America	75.4%	141
South/Central America	1.6%	3
Europe	12.8%	24
Asia	4.3%	8
Australia/NZ	4.3%	8
Africa	1.6%	3

answered question	187
-------------------	-----

skipped question	48
------------------	----



17. Please provide your email address to be entered into the draw for one of ten copies of [Download](#)  
Glitch by Jeff Papows. Your email address will not be used for any other purpose and will be kept private.

---

	Response Count
<a href="#">Show Responses</a>	150
answered question	150
skipped question	85